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ANNUAL ACCOUNTS AND AUDIT
REPORT
FOR THE YEAR ENDED 30TH JUNE 2000

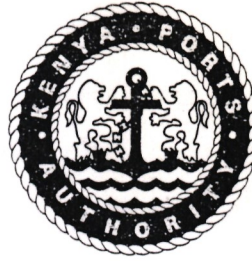
KENYA NATIONAL ASSEMBLY

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Office of the Chairman



Kenya Ports Authority

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FGM/2/3/02

20th March 2003

The Hon. Minister,
Ministry of Transport and Communication,
P.O.Box 52692,
NAIROBI

Dear Sir,

KENYA PORTS AUTHORITY ACCOUNTS FOR THE YEAR ENDED 30th JUNE 2000

On behalf of the Board of Directors of Kenya Ports Authority, I have the honor to present the statement of accounts (together with Audit Report) for the period ended 30th June 2000 in accordance with the provisions of section 20(3) of the Kenya Ports Authority Act, 1978.

In conformity with the provisions of Section 20(2) of the same Act, the statement of Accounts were on 28th August 2000 submitted to the Auditor General (Corporations) for Audit.

Yours

Sincerely

Major- General (Rtd) A.A. Rafrouf
CHAIRMAN

**REPORT OF THE CONTROLLER AND AUDITOR GENERAL ON THE
ACCOUNTS OF KENYA PORTS AUTHORITY FOR THE YEAR ENDED 30
JUNE, 2000**

I have examined the Accounts of the Kenya Ports Authority for the year ended 30 June, 2000 in accordance with the provisions of Section 29 of the Exchequer and Audit Act, (Cap 412). I have obtained all the information and explanations considered necessary for the purpose of the audit. Proper books of account were kept and the accounts, which have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets, are in agreement therewith and comply with the Kenya Ports Authority Act (Cap 391).

In my opinion, and except for the matters set out here below, the Accounts, when read together with the notes thereon, give a true and fair view of the Authority's financial position as at 30 June, 2000 and of its surplus and cash flow for the year then ended.

**1. OPERATION AND MANAGEMENT CONTRACT – MOMBASA
CONTAINER TERMINAL**

In August 1996, the Authority entered into a two year contract with a consulting firm to provide a management team to supervise the modernization of the Port of Mombasa facilities effective from 01 September 1996 a contract which included, among others, development, supply and installation of computer software and communications network at a contract price of US\$2,145,500. The contract agreement stipulated that the company would be paid at a monthly instalment of US\$70558 for the first twelve (12) months. However, available information indicates that the consultant was paid a total of US\$1,121,348.60 (Ksh.65,672,827.00) at a monthly instalment of US\$89,375 over a period of thirteen months, an amount which included a profit and contingencies payment of US\$244,621 (Kshs.13,271,767). The contract was terminated on 30 September, 1997 reportedly due to the Authority's failure to procure new equipment or refurbish the existing equipment that were a prerequisite to enable the consultants carry out their job as provided in the agreement. Apart from the fact that the payment of the profit of Kshs.13,271,767 (US\$244,621) was noted to be irregular in view of the fact that the Company did not carry out any work that would have earned the profit, the total payments to the consultants of Kshs.65,672,827 during the 13 month period to 30 September, 1997 represented expenditure on services not rendered. In addition, the Authority paid salaries and allowances totalling Kshs.5,156,124 to its former computer manager who was rehired after retiring from the service so as to oversee and supervise the implementation of the same contract. In view of the non-implementation of the contract, the re-hiring of this officer has not been justified. Consequently, the propriety of the total expenditure of Kshs.70,828,951 paid on this contract cannot be confirmed.

2. SOFTWARE DEVELOPMENT CONTRACT

In April, 1997 the Authority awarded a contract at an unspecified sum to a company, for software development, which included container tracking, software development, Oracle RDB and Tools, Oracle training and PC enterprise training. A total of Kshs.7,307,660 was paid to that company between January 1997 and January 1999. Available information, however, indicates that the company not only took too long to deliver the system but also used inferior equipment of the container management information system which when tested was found to contain too many errors and could not, therefore, work. In September, 2000, the Authority terminated the contract on the grounds that the contractor had failed to complete the contract for implementation in January, 1998 and had actually abandoned the project while on the other hand the contractor considered his work completed. In view of the apparent contradictory situation, it has not been possible to confirm the propriety of the expenditure of Kshs.7,307,660 incurred by the Authority on a project which did not work.

3. PROCUREMENT OF SPARES

Between July 1997 and February 1999, the Authority ordered for the supply of various items of spares worth Kshs.38,872,137 which were included as being urgently required for the repair of its machines. The spares were, however, not delivered until July and August, 1999 and had to be kept in the stores because the machines for which the spares were ordered had broken down and had been withdrawn from use. By February, 2000, the items were still in stock with no indication as to when they would be put to use to avoid their becoming obsolete. It is not clear why the Authority had to spend such substantial sums of money in buying spares when they were apparently not required and I am unable to confirm the propriety of the expenditure of Kshs.38,872,137 incurred on urgent requirement basis of spares which were subsequently not used.

4. SUPPLY AND INSTALLATION OF COMPUTER HARDWARE AND SOFTWARE CONTRACT

In May 1997, the Authority signed a contract with a Company for the supply, installation and commissioning of computer hardware and operating systems software, comprising two servers and eight (8) pieces including cabling and communications systems all at a contract sum of Kshs.47,415,682 (US\$684,703.88). On the same date, the Authority made advance payment to the contractor of Kshs.33,190,992 which was 70% of the contract sum. It was, however, noted that the Authority awarded this contract before the necessary infrastructure (the network) was in place and as a result the contractor was advised not to deliver the equipment. The contractor was also not able to install the network because cabling could not be done as ducting was not done until November, 1998, when the contractor was instructed to implement the contract. Similarly, the contractor could not complete the implementation because the cables had not been shipped reportedly due to non payment by the contractor for them. Available information further

indicates that the quoted Servers, Compaq 5000, which the contractor was required to install became obsolete before installation due to technology advancement and the contractor had to sell them elsewhere in order to replace them with Compaq 6500 series. The new Servers could also not be supplied and installed because the Board did not give the necessary approval on time. As in the case of Compaq 5000, this series was also phased out before such approval was granted. Apart from the fact that it is not clear why the Authority entered into this contract before all the required prerequisites were ready, it is not understood why the advance of Kshs.33,190,992 was made to the contractor before the equipment was supplied. Although in June, 2002, the Authority took the contractor to court and judgement entered in its favour for the claim of amount of US464,507.30 plus interest at 24% with costs with effect from 22 August, 1997, no evidence has been seen to confirm that any payments have been received by the Authority.



D.G. NJOROGE
CONTROLLER AND AUDITOR GENERAL

Nairobi,

24 February 2003

KENYA PORTS AUTHORITY
INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR
ENDED ON 30TH JUNE, 2000

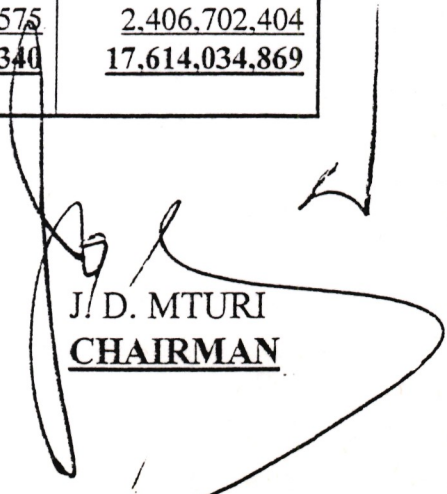


	1999/2000 KSHS	1998/99 KSHS
A. REVENUE		
Marine	744,412,610	626,810,421
Stevedoring	2,605,207,546	2,326,438,209
Shorehandling	2,906,843,747	3,081,891,400
Storage	1,062,287,299	890,176,325
Miscellaneous	1,369,419	1,792,101
Non-Operating Revenue	<u>244,222,844</u>	<u>229,454,616</u>
Total Revenue	<u>7,564,343,465</u>	<u>7,156,563,072</u>
B. EXPENDITURE		
Marine	874,702,187	960,697,240
Conventional Cargo	1,473,312,745	1,569,587,877
Containerised Cargo	806,755,223	1,533,723,884
Dry Ports	173,439,359	286,109,820
Administration	3,109,577,215	3,805,278,232
Foreign Currency Gain/Loss	<u>35,074,032</u>	<u>8,101,131</u>
Total Expenditure	<u>6,472,860,761</u>	<u>8,163,498,184</u>
Surplus/Loss Before Tax	<u>1,091,482,704</u>	<u>(1,006,935,112)</u>
Taxation	612,493,023	-
Transfer to reserves	478,989,681	<u>(1,006,935,112)</u>

KENYA PORTS AUTHORITY
BALANCE SHEET AS AT JUNE 2000

	NOTE	1999/2000 KSHS	1998/99 KSHS
<u>Assets Employed</u>			
Net Fixed Assets	3	16,872,857,786	18,111,528,341
Work in Progress	3	622,893,455	112,179,417
Long term investments	4	862,882,091	697,210,014
		<u>18,358,633,332</u>	<u>18,920,917,772</u>
<u>Current Assets</u>			
Stocks	5	1,458,681,055	1,939,242,824
Debtors		1,513,887,683	1,605,581,787
Cash and Bank -		669,407,329	77,528,392
		<u>3,641,976,067</u>	<u>3,622,353,003</u>
<u>Current Liabilities</u>			
Loans Current Portion	8	978,132,998	819,920,429
Trade Creditors		1,933,106,408	1,738,768,584
Tax		649,420,687	1,574,893,399
Bank Overdraft		-	553,003,072
		<u>3,560,660,093</u>	<u>4,686,585,484</u>
Net Current Assets		81,315,974	(1,064,232,481)
Pension Provisions	6	<u>296,001,966</u>	<u>242,650,422</u>
Total Net Assets		<u>18,143,947,340</u>	<u>17,614,034,869</u>
<u>Financed by:-</u>			
Distributable Reserves	7	423,913,758	(498,885,973)
Capital Reserves	7	15,755,962,336	15,755,962,336
Foreign Currency fluctuation Reserve	7	(58,904,329)	(49,743,898)
		<u>16,120,971,765</u>	<u>15,207,332,465</u>
Loan Capital	8	2,022,975,575	2,406,702,404
		<u>18,143,947,340</u>	<u>17,614,034,869</u>


B. M. M. ONDEGO
MANAGING DIRECTOR


J. D. MTURI
CHAIRMAN

CASH FLOW STATEMENT FOR THE YEAR ENDED JUNE 2000

	NOTE	KSH M	KSHS M
Net Cashflow from Operating Activities	(a)		2,161.25
<u>Returns on Investments and Servicing of finance</u>			
Non-Operating Income		244.22	
Interest Paid on debt servicing		(60.23)	
Net Cash inflow on Return on Investment and Servicing of Finance			183.99
<u>Taxation Paid</u>			(330.0)
<u>Investment Activities.</u>			
Work In Progress		(510.71)	
Repayment of Advance KFS		6.83	
Advance to KFS		(22.88)	
Advance to MOTC		(2.38)	
Net Cash Outflow from Investing Activities			(529.14)
<u>Finance Activities</u>			
Repayment of amounts borrowed		(218.0)	
Others		(88.14)	
Net Cash outflow from Financing Activities			(306.14)
Increase in Cash and Cash equivalents	(b)		1,179.96

SUPPLEMENTAL DISCLOSURE OF CASHFLOW FORMATION

a. NET CASH FLOW FROM OPERATING ACTIVITIES	K.SHS
Operating profit before taxation and exceptional items	1,091,482.704
Adjustment for Depreciation	1,298,496,600
Write off	386,332,598
Interest paid	60,231,587
Interest Accrued	87,528,081
Foreign Exchange Movement	35,074,032
Other Income	(244,222,844)
<u>Decrease/Increase</u>	
Stock	480,561,769
Debtors	91,694,104
Creditors	<u>(1,125,925,392)</u>
	<u>2,161,253,239</u>
b. INCREASE CASH AND CASH EQUIVALENTS	
Opening balance 1.7.99	(475,474,680)
Net cash inflow during the year before adjustment for the effect of foreign exchange movement	1,179,956,041
Effect of foreign rate changes	(35,074,032)
Balance as at 30 June 2000	669,407,329

**NOTES TO THE ACCOUNTS FOR THE YEAR
ENDED 30TH JUNE 2000.**

NOTES. 1. **ACCOUNTING POLICIES**

(ii) **BASES OF ACCOUNTING**

The Authority prepares its accounts on the historical cost basis of accounting modified to include the revaluation of certain assets.

(b) **REVENUE RECOGNITION**

Revenue and expenditure are accounted for on accrual basis.

(c) **ACCRUALS**

No provision is made for Invoices after the year ended for expenses relating to the year under review, unless Individual amounts exceed Kshs.500,000.00

(d) **FIXED ASSETS AND DEPRECIATION**

Fixed assets are stated at cost or valuation. Depreciation is calculated on the straight line basis at annual rates estimated to write-off the assets over their expected useful lives. The annual rates used are stated below:-

CLASS	RATES(%)
Dredging	2.5
Land and Building	2.5
Rail Lines	2.5
Roads	2.5
Quays	2.5
Cranes	10.0

Forklift Trucks	10.0
Tractors	20.0
Vehicles	20.0
Tugs/Boats	20.0
Telecom Equipments	5.0
Data Processing Equipment	20.0

(e) **CONVERSION OF FOREIGN CURRENCIES**

The foreign currency items are expressed in Kenya Shillings at the mean rates of exchange ruling at the balance sheet date. Transactions occurring during the year are accounted for at the rates ruling when the transactions take place. The resultant realised profits or losses are dealt with in the Income and Expenditure Account. The unrealised gain and losses are adjusted through a forex reserve account.

(f) **BAD DEBTS PROVISION.**

A general provision of 5% has been made on the trade balance to cater for the doubtful debts.

(g) **STOCK OBSOLESCENCE PROVISION.**

Stocks have been valued at the lower of cost and net realisable value. A provision of 5% of the stock value at the year end has been made to cater for losses arising from deterioration and obsolescence

NOTE NO: 2 STATEMENT NO.1
REVENUE AND EXPENDITURE ACCOUNTS FOR THE YEAR 1999/200

1998/99			1999/2000		
AMOUNT KSHS	%	REVENUE	AMOUNT KSHS	%	
626,81	8.76	Marine	744.41	9.84	
2,326.44	32.51	Stevedoring	2605.21	34.40	
3,081.89	43.06	Shorehandling	2906.85	38.40	
890.18	12.44	Storage	1062.29	14.04	
1.79	0.02	Miscellaneous	1.37	.02	
22.15	3.21	Non-Operating Revenue	244.22	3.30	
7,156.56	100.00	Total Revenue	7564.34	100.00	
		EXPENDITURE			*
3,270.89	40.07	Staff Cost	3155.48	48.75	41.72
1,569.71	19.23	Materials	813.74	12.57	10.76
1,566.32	19.19	Depreciation	1298.50	20.06	17.17
205.38	2.51	Utilities	197.60	3.05	2.61
81.85	1.00	Hire of Equipment	57.35	.89	.76
185.13	2.27	Administration Exp	103.59	1.60	1.37
229.44	2.81	Personnel & Relations	168.90	2.61	2.23
1,054.72	12.92	Finance and Legal	677.71	10.47	8.96
8,163.50	100.00	Total Exp	6,472.86	100.00	-
(1,006.94)	-	Surplus	1091.48		14.43
7,156.56		TOTAL REVENUE			100.00

* Expenditure costs as a percentage of Revenue earned during the year.

SURPLUS BEFORE EXCEPTIONAL ITEMS 1,476.39M

The net surplus of Kshs.1,476.39m includes exceptional Item Incorporated in the accounts as shown below:-

	<u>KSHS.</u>
Write off of Contractual claims	<u>384.91</u>

STATEMENT 2

NOTE: 3 FIXED ASSETS MOVEMENT SCHEDULE AS AT 30TH JUNE 2000

	LAND AND BUILDINGS	MOTOR VEHICLES BOATS, FORK-LIFTS TUGS & CRANES	EQUIPMENT SERVICES & SYSTEMS	ROADS, BRIDGE STRACKS, QUAYS JETTIES & WHARVES	TOTAL
ASSETS					
Balance as at 1.7.199	8,096,489,664.71	11,796,792,453.79	389,417,498.00	7,909,816,985.00	28,192,516,601.50
Revaluation	-	-	-	-	-
Additions	-	439,888.00	-	62,420,155.60	62,860,043.60
Reclassification	-	2,158,498	(2,158,498)	-	-
Disposals	-	(338,834,000)	-	-	(338,834,000)
Balance as at 30.6.2000	8,096,489,664.71	11,460,556,839.79	387,259,000.00	7,972,237,140.60	27,916,542,645.10
DEPRECIATION					
Balances as at 1.7.1999	958,358,944.20	7,093,930,648.40	217,761,926	1,810,936,742	10,080,988,260.60
Period adjustments					
Revaluation	0.80	(244,797,642.92)	895,759.00	9,910,353.00	(233,991,530.12)
Disposals	-	-	-	-	-
Charge for the year	209,185,042	701,171,702.36	24,119,861	364,019,995	1,298,496,600.36
Balance as at 30.6.2000	1,167,543,987	7,455,312,902.96	241,527,546	2,179,300,423	11,043,684,858.96
N.B.V as at 30.6.2000	6,928,945,677.71	4,005,243,936.83	145,731,454	5,792,936,717.60	16,872,857,786.14
N.B.V. as at 1.7.1999	7,138,130,720	4,702,861,806	171,655,572	6,098,880,243	18,111,528,341
W.I.P 30.6.2000	343,858,890.82	65,102,079.14	5,311,392.45	208,621,092.42	622,893,454.83
W.I.P. 1.7.1999	9,327,688	33,657,551	919,876	68,274,302	112,179,417

NOTE: 4 Investments.

- (a) Funds invested in Fixed Deposit accounts with Housing Finance of Kenya and Government Stocks amount to Kshs.630,178,960.73.
- (b) The Authority's Fixed Deposit Account with Housing Finance Company Kenya Limited which acts as guarantee for Mortgage Loans extended to employees amounts to Kshs.26,756,630.38
- (c) The Cost of a plot which was bought in the form of a company and whose certificate of incorporation was used to incorporate M/s Kenya Ferry Ltd., is also held as investment in the books under Bunty Estate Kshs.22,500,000.00. Arrangements are being made to have the title deed transferred to Kenya Ports Authority.
- (d) An amount of Kshs. 100m out of advances paid to Kenya Ferry Services was capitalised during the period under review.
- (e) Also included under investments is the cost of equity share holding in the following institutions.

- (i) Kenya National Shipping Line Ltd Kshs.54,346,500.00

The Investment in Kenya National Shipping Line includes advances of Kshs.19,335,000.00 that were Capitalised during restructuring of the Company's share capital. This resulted into the Authority's investment increasing to Kshs.54,346,000.00

- (ii) Consolidated Bank of Kenya Ltd Kshs.29,100,000.05

NOTES: 5 CURRENT ASSETS

(a) Store Stock valuation.

These are stated at cost (weighted average) or net realisable value less provision for obsolescence and deterioration which has been held at 5% of actual stock holding at the end of the financial year.

	Stock <u>Kshs.m</u>	Provision Kshs.m	Rate Balance <u>Kshs.m</u>
Balance on at 30.6.2000	1,535.45	(76.77)	1,458.68
Balance at 30.6.1999	2,041.31	(102.06)	1,939.25

(b) DEBTORS:

The balance includes bills outstanding in respect of Marine and Cargo handling services rendered to Port Users upto 30.6.2000. It also includes staff and other debts. A general provision for bad and doubtful debts has been made at 5% of outstanding debtors balance.

	<u>30.6.2000</u> <u>Kshs.M</u>	<u>30.6.99</u> <u>Kshs.M</u>
Cargo Debtors	159.68	280.40
Marine Debtors	<u>252.09</u>	<u>337.60</u>
Total Trade Debt	411.77	618.00
Less Provision for bad and doubtful debtors	(20.58)	(236.64)
Net Trade Debt	391.20	381.36

Staff Debt	321.90	250.09
MOTC Advance	302.66	300.28
Kenya Ferry Services	380.17	585.88
Customs Guarantee	-	3.00
Lasco Club	2.38	2.38
Mobilisation A/C	29.45	52.13
Prepaid Insurance	30.86	0.04
Dishonoured Cheques	20.77	19.69
Other debtors	30.45	7.95
Electricity Subconsumers	<u>4.05</u>	<u>2.78</u>
	<u>1,513.89</u>	<u>1,605.58</u>

(c) (i) **CASH AND BANK**

The balance consists of the following:-

	<u>30.6.2000</u>	<u>30.6.99</u>
Bank Overdraft	-	(553.00)
Cash at Bank	666.92	70.59
Cash with Crown Agents	1.44	4.08
Cash at Hand	<u>1.05</u>	<u>2.85</u>
Net Cash Balance	<u>669.41</u>	<u>77.52</u>

NOTE: 6 Provisions.

Provisions have been made to meet contributions to staff Pension and Gratuity Schemes.

	30.6.2000 <u>Kshs.M</u>	30.6.199 <u>Kshs.M</u>
Staff Pension	314.14	252.72
Staff Gratuity	(18.14)	(9.62)
	<u>296.00</u>	<u>242.65</u>

STATEMENT NO.3

NOTE: NO.7

RESERVES	DISTRIBU TABLE KSHS.M	CAPITAL KSHS.M	FOREIN CURRENCY FLUCTUATION KSHS.M	TOTAL KSHS.M
Balance as at 1.7.99	(498.89)	15,755.96	(49.74)	15,207.33
Adjustment	(168.68)		-	(168.68)
Excess depreciation transferred to P/I.A/C	-	-	-	
Exchange Variations on Kshs.against strong Currencies		-	(9.16)	(9.16)
Retained Loss for the year	1091.48		-	1091.48
Balance as at 30.6.2000	423.91	15,755.96	(58.90)	16,120.97

LOANS AS AT 30TH JUNE 2000

NOTE: 8 STATEMENT NO.4

LOAN	DENOMINATION	INTEREST RATE (%)	BALANCE AS 1.7.99	BALANCE AS AS 30.6.2000	PAYABLE 99/2000	OVER 1 YEAR
EIB LOAN	JY/BF/NLG	5	185,798,396	146,576,080	71,510,728	75,065,351
NIO LOAN	NLG	25	166,127,922	136,523,880	27,304,776	109,219,104
ON-LENT LOAN DUTCH	KSH	75	221,193,185	221,193,185	67,421,464	153,771,721
FRENCH LOCAL	KSH	10	429,319,930	397,894,521	153,328,546	244,565,975
BRITISH 101M	KSH	10	1 58,165,-094	158,165,094	32,619,349	125,545,745
BRITISH CRANE	KSH	95	66,490,664	66,490,664	13,932,569	52,558,095
BRITISH PIF	KSH	12	270,299,294	270,299,294	51,587,818	218,711,476
FRENCH FOREIGN	KSH	10	1,706,954,689	1,581,692,197	556,809,848	1,024,882,349
BELGIUM	KSH	10	22,273,659	22,273,659	3,617,900	18,655,759
			3,226,622,833	3,001,108,574	978,132,998	2,022,975,575

NOTE: 9 **Taxation**

- (a) In 1992 the Commissioner of Income Tax advised the Authority that it was not tax exempt . Consequently, taxes were levied on Kenya Ports Authority retrogressively for six years to 1986. Furthermore, Kenya Ports Authority was required to pay penalties and interest which had accumulated all these taxes. These payments had not been budgeted for as the Authority had continued to operate from inception in 1978 on the bases that it was not subject to the provisions of the Income Tax Act Cap. 470
- (b) Tax is charged on the surplus for the year after adjustments have been made in accordance with tax laws.

	<u>1999/2000</u> <u>KSHS.M</u>	<u>1998/99</u> <u>KSHS.M</u>
Tax Charge/Loss C/F	612.49	16.75

The final tax assessment on this year's surplus will be based on the audited accounts for the year under review.

NOTE: 10 **Contingent Liabilities**

	<u>KSHS.M</u>
(i) Penalty and interest on back-tax up to 1996	2,034
(ii) Shortfall in Pension Contribution	4,200
(iii) Contractual/Consultancy claims	100
(iv) Legal (Mtongwe Ferry Disaster Case and others)	395

KENYA PORTS AUTHORITY

APPENDIX III

COMPUTATION OF CORPORATION TAX FOR THE YEAR ENDED 30TH JUNE 2000

	<u>Kshs</u>	<u>Kshs</u>
Profit as per Profit & Loss Account		1,091,482,704
 <u>ADD BACK DISALLOWED ITEMS</u>		
Depreciation	1,298,496,600	
Write off - Assets	386,332,598	
Donations	13,990,000	
Provision for Bad/Doubtful debts	-	
Provision for Obsolete stock	-	<u>1,698,819,198</u>
		2,790,301,902
 <u>LESS ALLOWABLE ITEMS</u>		
Wear and Tear Allowance	339,209,361	
Industrial Building Deductions	192,885,244	
Write off - Stocks	-	
- Debtors	-	
Negotiated Claims	<u>208,490,527</u>	<u>740,585,132</u>
		2,049,716,770
Provision Tax Thereof		<u>614,915,031</u>
		<u>1,434,801,739</u>
Tax for the Year		614,915,031
Less: Advance Tax on Motor Vehicle	174,440	
Withholding Tax	<u>2,247,568</u>	<u>2,422,008</u>
Provisional Tax for the year		<u>612,493,023</u>

KENYA PORTS AUTHORITY

APPENDIX IV

FINANCIAL PERFORMANCE REVIEW

	<u>1999/2000</u>		<u>1998/99</u>	
Current Ratio	$\frac{3.64}{3.56} =$	1:1.02	$\frac{3.62}{4.68} =$	1: .77
Liquidity Ratio	$\frac{2.18}{3.56} =$	1: .61	$\frac{1.68}{4.68} =$	1: .3
Return on capital employed	$\frac{1.091}{18.14} =$	6%	$\frac{(1.01)}{17.61} =$	(5.73%)

