REPUBLIC OF KENYA



PARLIAMENT OF KENYA VIBRARY

OFFICE OF THE AUDITOR-GENERAL

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REPORT

OF

THE AUDITOR-GENERAL

ON

THE FINANCIAL STATEMENTS OF KENYA VISION 2030 DELIVERY SECRETARIAT

> FOR THE YEAR ENDED 30 JUNE 2017



KENYA VISION 2030 DELIVERY SECRETARIAT

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED

JUNE 30, 2017

Prepared in accordance with the Accrual Basis of Accounting Method under the International Public Sector Accounting Standards (IPSAS)

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I. KEY INFORMATION AND MANAGEMENT

a) Background information

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Kenya Vision 2030 Delivery Secretariat (VDS) was established through Kenya Gazette Notice 1386 dated 17th February, 2009.

The mandate of VDS as outlined in the Gazette Notice is that "there shall be a Vision Delivery Secretariat which shall spearhead the implementation of the Vision as the country's blueprint and strategy towards making Kenya a newly– industrializing middle income country capable of providing a high quality of life for all its citizens by the year 2030".

(b) **Principal Activities**

The function of the Secretariat is to:-

- a) Provide strategic leadership and co-ordination in the realization of the overall goals and objectives of the Vision and its Medium Term Plans; and drive and manage the transformation process;
- b) Assist in the preparation of all relevant projects documents on the vision flagship projects together with their implementation schedules and costs;
- c) Provide liaison between Government Ministries and the private sector participants in each flagship project;
- d) Ensure that all projects and programmes contained in the Vision and the Medium Term Plans are funded, launched and completed on schedule;
- e) Co-ordinate the activities of Government Ministries and Departments and private sector institutions that will be collaborating in the implementation of the Vision flagship projects;
- f) Undertake any rapid action necessary to remove such implementation bottlenecks as may arise in the course of implementation of projects;
- g) Undertake constant monitoring and evaluation of all the projects under the Vision and undertake such remedial action as may be necessary for the realization of the goals under the Vision;
- h) Prepare quarterly and mid-term implementation Progress Reports for consideration by the Vision Delivery Board and Vision 2030 Cabinet Committee;
- i) Aggressively market the vision and its medium term plans and publicize and communicate its activities and achievements to the people of Kenya;
- j) Recommend to the Board any revisions or additions to the Vision in the light of experience, or unexpected changes in the national or global economy; and
- k) Recommend to the Government of Kenya any institutional legal or administrative changes that may be necessary to realize the Vision goals and aspirations as well as the goals of the medium term plan.

Vision

To be a premier, world-class agency in the transformation of Kenya by 2030

Mission

To provide strategic leadership, coordinate efforts of public and private sectors and devise monitoring and evaluation mechanisms for implementation of Vision 2030

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Core Values

Integrity, Professionalism, Passion, Innovation, Participatory and Teamwork

Strategic Objectives

Based on the strategic focus the following are the strategic objectives of the VDS

- 1. Provide strategic leadership in the implementation of Vision 2030 projects;
- 2. Ensure effective and efficient management of flagship projects implementation;
- 3. Develop an integrated marketing and communication platform;
- 4. Develop strategic partnerships and linkages with stakeholders; and
- 5. Strengthen the institutional capacity of VDS.

(c) Key Management

The Vision Delivery Secretariat's day-to-day management is under the following key organs:

- Director General
- Senior Management

(d) Fiduciary Management

The key management personnel who held office during the financial year ended 30th June 2017 and who had direct fiduciary responsibility are listed under the Secretariats Management team.

(e) Fiduciary Oversight Arrangements

The Board of the Vision Delivery Secretariat has the overall fiduciary responsibility of providing oversight and policy direction and ensuring that all activities are of the best interest of the Secretariat. They have a fiduciary duty of due care skill and diligence.

The Board has appointed the various committees as follows:

- 1. Audit & Governance Committee to consider and approve Audit & Governance matters.
- 2. Communication and Strategy Board Committee to consider and approve Strategy & Communication matters.
- 3. Economic & Macro Board Committee to consider and approve Economic and Macro matters.
- 4. Enablers Board Committee to consider and approve Enablers matters.
- 5. Finance & Administration Board Committee to consider and approve operational, finance, human resources and administration matters.
- 6. Social & Political Board Committee to consider and approve social and political matters.

(f) Auditors

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Kenya National Audit Office P.O Box 30084-00100 Nairobi, Kenya

(g) Bankers

Cooperative Bank of Kenya Upper Hill Branch – KUSCCO Centre P.O. Box 30415 - 00100 NAIROBI

(h) Head Office

Head Office KUSCCO CENTRE 2nd Floor Upper Hill P.O Box 52301, 00200 GPO Nairobi, Kenya Tel: (020) 2722030

(i) Principal Legal Advisor

The Attorney General State Law Office Harambee Avenue P.O. Box 40112 City Square 00200 Nairobi, Kenya

II. THE BOARD OF DIRECTORS

| No | Name | Nationalit y | Board Membership | Title and Institution | Date of Appointment | Meeting Attendanc e % |
|----|--|-----------------|---------------------|--|------------------------|-----------------------------|
| 1 | Dr. James Mwangi, CBS | Kenyan | Chairman | Chief Executive Officer & Managing Director, Equity Bank | 18th July 2012 | 80.00 |
| 2 | Dr. Joseph K. Kinyua, EGH, | Kenyan | Member | Chief of Staff & Head of the Public Service - State House | 31st August 2012 | - |
| 3 | Dr. Kamau Thugge, CBS | Kenyan | Member | PS - The National Treasury | June 2013 | 33.33 |
| 4 | Mr. Saitoti Torome, CBS & Mr. Irungu Nyakera, CBS | Kenyan | Member | PS - State Department of Planning and Statistics, Ministry of Devolution and Planning | June 2013 | 66.67 |
| 5 | Amb. Monica Kathina Juma, DPhil, CBS | Kenyan | Member | PS - Ministry of Foreign Affairs | June 2013 | 83.33 |
| 6 | Amb. Richard T. Ekai, CBS & Amb. Peter Kirimi Kaberia, CBS | Kenyan | Member | PS - State Department of Sports Development | June 2013 | - |
| 7 | Prof. Collette A. Suda, PhD, FKNAS, CBS | Kenyan | Member | PS - State Department for University Education , Ministry of Education | June 2013 | - |
| 8 | Dr. Eng. Joseph K. Njoroge, CBS | Kenyan | Member | PS - State Department of Energy, Ministry of Energy & Petroleum | June 2013 | - |
| 9 | Arch. Mariamu el-Maawy, CBS & Dr. Nicholas Muraguri, CBS | Kenyan | Member | PS - Ministry of Lands & Physical Planning | June 2013 | 50.00 |
| 10 | Dr. Richard Leresian Lesiyampe, CBS | Kenyan | Member | PS - State Department of Agriculture, Ministry of Agriculture, Livestock & Fisheries | June 2013 | 16.67 |
| 11 | Dr. Khadijah Kassachoon, CBS | Kenyan | Member | PS - State Department for Labour, Ministry of East Africa Community, Labour and Social Protection | June 2013 | 66.67 |
| 12 | Dr. Chris Kiptoo, CBS | Kenyan | Member | PS - State Department of Trade, Ministry of Industrialization, Trade & Cooperatives | June 2013 | 66.67 |
| 13 | Dr. Belio Kipsang, CBS | Kenyan | Member | PS - State Department of Basic Education, Ministry | June 2013 | - |

| | 5 | | | of Education | | |
|---|--|--------|--------|--|-----------------------|-------|
| 4 | Dr. Dinah Jerotich winzi, CBS | Kenyan | Member | PS - State Department of Vocational & Technical Training, Ministry of Education | June 2013 | 83.33 |
| 5 | Eng. Victor Kyalo, CBS | Kenyan | Member | PS - State Department for ICT and Innovation, Ministry of Information, Communication and Technology | June 2013 | 33.33 |
| 5 | Mr. Joe Robert Okudo, CBS | Kenyan | Member | PS - State Department of Culture & the Arts, Ministry of Sports, Culture & the Arts | June 2013 | 16.67 |
| 7 | Mrs. Fatuma Hirsi Mohamed, CBS | Kenyan | Member | PS - Ministry of Tourism | June 2013 | 66.67 |
| 3 | Dr. Nicholas Muraguri, CBS & Mr. Julius Korir, CBS | Kenyan | Member | PS- Ministry of Health | June 2013 | 66.67 |
| 9 | Mr. Julius Korir, CBS & Mr. Patrick Nduati Mwangi, CBS | Kenyan | Member | PS - State Department for Investment and Industry, Ministry of Industry, Trade and Cooperative | June 2013 | 33.33 |
|) | Mr. Irungu Nyakera, CBS & Prof. Paul Maringa Mwangi, CBS | Kenyan | Member | PS - State Department of Transport, Ministry of Transport, Infrastructure, Housing and Urban Development | June 2013 | 16.67 |
| | Dr. Mohamed Ibrahim Mohamud, CBS | Kenyan | Member | PS- Ministry of Mining | June 2013 | 33.33 |
| 2 | Prof. Fred H. K. Segor, CBS | Kenyan | Member | PS - State Department for Water Services, Ministry of Water & Irrigation | June 2013 | 16.67 |
| 5 | Mr. Patrick Nduati Mwangi, CBS & Ms. Zeinab W. Hussein, CBS | Kenyan | Member | PS - State Department of Irrigation, Ministry of Water & Irrigation | June 2013 | 33.33 |
| ł | Mr. Stephen K. Kirogo, CBS | Kenyan | Member | Principal Administrative Secretary, The Presidency | June 2013 | 16.67 |
| 5 | Prof. Githu Muigai, EGH, | Kenyan | Member | attorney General, Office of the Attorney General & | 13th February 2009 | 16.67 |

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| | SC | | | Department of Justice | | _ |
|----|--------------------------|---------|--------|---|-----------------------|-------|
| 26 | Dr. Moses Ikiara, MBS | Kenyan | Member | Managing Director - Kenya Investment Authority | | |
| 27 | Dr. Patrick Njoroge | Kenyan | Member | Governor - Central Bank of Kenya | 19th lune 2015 | |
| 28 | Mr. Paul Muthaura | Kenyan | Member | Chief Executive Officer - Capital Markets Authority | 13th February 2009 | 50.00 |
| 29 | Amb. Dennis Awori | Kenyan | Member | Chairman - Toyota Kenya | 2nd October 2015 | 33.33 |
| 30 | Mr. Bob Collymore | British | Member | Chief Executive Officer - Safaricom Ltd | 24th August 2012 | 33.33 |
| 31 | Mr. Joshua N. Oigara | Kenyan | Member | Chief Executive Officer - Kenya Commercial Bank | 2nd October 2015 | 33.33 |
| 32 | Ms. Juliana Rotich | Kenyan | Member | Technologist, Strategic Advisor - Africa Tech Ventures | 2nd October 2015 | 66.67 |
| 33 | Mr. Mucai Kunyiha | Kenyan | Member | Group Managing Director - Coopers K-Brands Ltd | 2nd October 2015 | 66.67 |
| 34 | Ms. Rita Kavashe | Kenyan | Member | Managing Director - General Motors East Africa Limited | 2nd October 2015 | 16.67 |
| 35 | Dr. Julius Muia | Kenyan | Member | Director General, Vision 2030 Delivery Secretariat (Secretary | 1st November 2016 | 16.67 |

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BOARD COMMITTEES

The board committees as at the date of this report comprise:

| Membership | No. | Vision 2030 Delivery Board Committees | Main Function |
|------------|-----|--|---|
| | | Audit & Governance Committee | |
| Chairman - | 1 | Mr. Joshua N. Oigara | To consider and |
| Member - | 2 | Mr. Julius Korir, CBS & Mr. Patrick Nduati Mwangi, CBS | operational |
| " | 3 | Dr. Patrick Njoroge | audit & governance |
| " | 4 | Mr. Stephen K. Kirogo, CBS | matters of |
| " | 5 | Ms. Rita Kavashe | Vision 2030 Delivery Secretariat. |
| | | Communication & Strategy Board Committee | |
| Chairman - | 1 | Mr. Bob Collymore | To consider an |
| Member - | 2 | Eng. Victor Kyalo, CBS | approve operational |
| " | 3 | Mrs. Fatuma Hirsi Mohamed, CBS | communication |
| " | 4 | Dr. Moses Ikiara, MBS | matters of |
| " | 5 | Ms. Juliana Rotich | Vision 2030 Delivery Secretariat. |
| | a. | Economic & Macro Board Committee | |
| Chairman - | 1 | Amb. Dennis Awori | |
| Member - | 2 | Dr. Kamau Thugge, CBS | |
| " | 3 | Dr. Mohamed Ibrahim Mohamud, CBS | |
| " | 4 | Dr. Richard Leserian Lesiyampe, PhD, CBS | |
| " | 5 | Eng. Victor Kyalo, CBS | — To consider and approve |
| " | 6 | Mr. Julius Korir, CBS & Mr. Patrick Nduati Mwangi, CBS | operational economic and |
| " | 7 | Mr. Patrick Nduati Mwangi, CBS & Ms. Zeinab W. Hussein, CBS | macro matters of Vision 2030 |
| " | 8 | Mr. Joe Robert Okudo, CBS | Delivery |
| " | 9 | Ms. Fatuma Hirsi, CBS | Secretariat. |
| " | 10 | Dr. Chris Kiptoo, CBS | |
| | 11 | Mr. Stephen K. Kirogo, CBS | |
| | 12 | Mr. Saitoti Torome, CBS & Mr. Irungu Nyakera, CBS | 3 |
| " | | | |

| | | Enablers Board Committee | |
|------------------------|----|---|----------------------------|
| Chairman - | 1 | Amb. Dennis Awori | |
| Member - | 2 | Amb. (Dr.) Monica Kathina Juma, DPhil., CBS | |
| Ħ | 3 | Prof. Collette A. Suda, PhD, FKNAS, CBS | To consider and |
| 11 | 4 | Dr. Eng. Joseph K. Njoroge, CBS | approve |
| н | 5 | Arch. Mariamu el-Maawy, CBS & Dr. Nicholas Muraguri, CBS | operational enablers |
| 11 | 6 | Dr. Dinah Jerotich Mwinzi, CBS | matters of Vision 2030 |
| 11 | 7 | Dr. Nicholas Muraguri, CBS & Mr. Julius Korir, CBS | Delivery |
| " | 8 | Dr. Moses Ikiara, MBS | Secretariat. |
| н | 9 | Dr. Patrick Njoroge | - |
| " | 10 | Mr. Stephen K. Kirogo, CBS | |
| | | Finance and Administration Board Committee | |
| Chairman - | 1 | Mr. Mucai Kunyiha | To consider and |
| Member - | 2 | Dr. Richard Leresian Lesiyampe, CBS | approve operational |
| " | 3 | Dr. Kamau Thugge, CBS | finance and |
| н | 4 | Mr. Saitoti Torome, CBS & Mr. Irungu Nyakera, CBS | administration |
| " | 5 | Hon. Githu Muigai, EGH, SC | matters of Vision 2030 |
| н | 6 | Mr. Stephen K. Kirogo, CBS | Delivery Secretariat. |
| | | Social & Political Board Committee | |
| Chairman - | 1 | Dr. Dinah Jerotich Mwinzi, CBS | |
| Member - | 2 | Amb. Richard T. Ekai, CBS & Amb. Peter Kirimi Kaberia, CBS | To consider and |
| 11 | 3 | Dr. Nicholas Muraguri, CBS & Mr. Julius Korir, CBS | approve |
| " | 4 | Arch. Mariamu el-Maawy, CBS & Dr. Nicholas Muraguri, CBS | operational social and |
| H | 5 | Dr. Belio Kipsang, CBS | political matters |
| " | 6 | Prof. Githu Muigai, EGH, SC | of Vision 2030 Delivery |
| 11 | 7 | Mr. Joshua N. Oigara | Secretariat. |
| " 8 Ms. Juliana Rotich | | | _ |
| 11 | 9 | Mr. Mucai Kunyiha | _ |
| ** | 10 | Ms. Rita Kavashe | |

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III. SECRETARIAT MANAGEMENT

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The Secretariat team consists of the Director General, Directors, and assistant Directors as follows:

| NAME | POSITION | QUALIFICATION |
|-----------------------|---|----------------|
| Dr. Julius M. Muia | Director General | PhD |
| Mr. Jonathan Lodompui | Director Enablers and Macro | Masters Degree |
| Ms. Ada Mwangola | Ag. Director Political and Social Pillar | Masters Degree |
| Mr. Nicholas K Mwilu | Assistant Director Finance Administration & HR | Masters Degree |
| Mr. John Kariuki | Ag. Director Economic Pillar | Masters Degree |

IV. CHAIRMAN'S STATEMENT

The overarching goal of our national vision is to transform Kenya into "a globally competitive and prosperous nation with a high quality of life for its citizens" by 2030. As the Chairman of Vision 2030 Delivery Board, I am proud to be at the vanguard of Kenya's social-economicpolitical renaissance, a journey that started in 2006 when I was in the multi-sectoral technical team that worked with many Kenyans across the country to roll out this aspiration, and put it into blueprint.

The past eight years have equally been testing as they have been satisfying in our quest to transform Kenya into an upper middle-income country with high standards of living by 2030. As a board we have created a solid framework and appropriate platform upon which this national transformation process is anchored.

A key principle of the Vision 2030 is fortified by the element that it exceeds any regime of the day and hence must be owned by Kenyans of all cultures, races, religions and geographical locations. The greatest win has been seeing the government's zeal in implementing Vision 2030 projects. A good precedent and traction has been made on our development and growth agenda as a country, in all sectors.

It is noteworthy that the government has sustained and consolidated the positive gains and realized on many fronts projects such as rolling key infrastructural game-changing projects such as the Standard Gauge Railway (SGR). Suffice to say that developing a railway network will open up our economy to intra-regional trade and enhance cost efficiently.

Agriculture continues to be the Country's mainstay: the vision for agriculture sector is to be innovative, commercially oriented and modern, contributing significantly to food security. The Galana-Kulalu irrigation scheme will bridge the annual crop production and reduce reliance on rain fed agriculture.

On power connectivity, the launch of the Last Mile connectivity initiative has connected more than 40 percent of the country against a target of 70 percent of the universal access to electricity goal by 2020.

The education sector has not been left behind. The sector is set to benefit greatly from the curriculum reforms further while the transition rate of primary school to secondary school is on an upward trend.

As we celebrate the past year of milestones, we must appreciate actors at the center of implementing the various Vision 2030 flagship projects. Some of these respected actors include all government ministries, State agencies and regulators, the Judiciary, Parliament, Independent Commissions, the Private Sector, Bilateral and Multilateral Development Partners, Civil Society and Faith-based Organizations.

We also commend the government for appointing a Vision 2030 Delivery Board that is led by private sector industry captains. Their immense contribution on policy and strategic direction has been critical in ensuring that the Vision remains on course. Our greatest desire as a Board is to see each and every Kenyan taking personal ownership of this Vision by making their own contribution, however modest.

Vision 2030 is truly about the national aspiration of the Kenyan people, their desires touching on their lives and on their country; it's the aspiration on everything about being a Kenyan, it is a not a Government project.

As a Board we are proud of shepherding a precedent setting Vision 2030 foundation, gains and the numerous challenges we have managed to overcome in our arduous efforts to solidly establish Vision 2030 as the national development strategy.

God Bless you, God Bless Kenya.

Dr. Janues Mwangi, CBS Chairman, Vision 2030 Delivery Board

V. REPORT OF THE DIRECTOR GENERAL

The Government established Vision 2030 Delivery Secretariat (VDS), to ensure timely implementation of flagship projects. The Secretariat operates under the overall guidance of the Vision 2030 Delivery Board (VDB), which plays a policy-making and advisory role. The VDS collaborates with the relevant ministries, counties, departments and agencies in developing the five-year Medium Term Plans (MTPs).

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The VDS is organized into five directorates namely; Economic, Social and Political Pillars, Enablers, and Macro, Communication and Strategy, Finance, Administration and Human Resource all reporting to the Director General. These directorates provide strategic leadership and direction and the day-to-day management of activities in the realization of the Vision 2030 goals.

In line with its core mandate, the Secretariat through the economic and macro committee successfully unlocked implementation bottlenecks affecting various projects and sectors such as Galana Kulalu Food Security Project, Konza Techno City, Natural Products Initiative, Disease Free Zones, and Nairobi International Financial Centre Authority and created a fresh momentum towards the process of establishment of the Sector Delivery Secretariats.

The Secretariat further undertook to fast-track Vision 2030 by establishing strategic linkages and partnerships with key stakeholders and partners such as county governments; (Laikipia, Baringo, Elgeyo Marakwet, Samburu, Turkana, Taita Taveta, and Kilifi), the Taj Group of Hotels and the Aberdare Hills Golf Resort for the establishment of the Meetings Incentives Conference and Exhibitions (MICE) flagship projects; the FertiPlant East Africa Limited and Play Guru limited for the agriculture and manufacturing sectors respectively.

On the Social Pillar, the Secretariat undertook various activities to achieve objectives of the social sector, national values and national cohesion under the Political Pillar. Among these was a stakeholder workshop that brought together government implementing agencies and non-state actors to develop a framework for implementation of national values and principals of governance policy. Additionally, the Secretariat held a knowledge sharing workshop that brought together lead implementing agencies of flagship projects under the Social and Political Pillars. The Secretariat also worked with non-state actors to add-on efforts in achieving education sector reforms and targets through collaboration by holding stakeholder forums.

A key mandate of VDS is to aggressively market the Vision and the country's Medium Term Plans (MTPs) as well as to publicize and communicate its activities and achievements to the people of Kenya. In view of this mandate, the Secretariat undertook the *Tunatimiza* campaign, which was aired on regional radio stations and other media platforms. The campaign showcased on-going and up-coming Vision 2030 flagship projects across major towns in the country. A media familiarization tour on the roads constructed around Nairobi was done in collaboration with the Kenya Urban Rural Authority (KURA) and Kenya National Highway Authority (KENHA) by the Vision 2030 Board members. This gave an opportunity to the press to appreciate the progress made as well as increase positive reportage of these projects.

The Secretariat also organized an editors' guild round- table and a forum for Chief Executives Officers of key implementing agencies. The events were aimed at enhancing partnership among the implementers and to improve knowledge management for cross-learning amongst sectors and projects and to extensively deliberate on emerging issues from MTP II that should inform MTP III.

On matters administration, the Secretariat firmly believes in performance based management. Within the reporting period, VDS achieved the targets in the institutions performance contract. On compliance with the Constitution 2010, VDS complied with Chapter Six of the Constitution and signed the annual integrity pact for all staff. VDS continues to uphold integrity and principles of governance by adhering to the Ethics and Anti-Corruption Commission (EACC) guidelines. On other key performance contract indicators, the commitment by the Secretariat has been demonstrated by achieving 100 percent score on environmental sustainability and gender mainstreaming.

At the Vision 2030 Secretariat, we remain committed and confident that proper implementation of Vision 2030 with support from Government and all implementers will steadfastly progress.

Thank you.

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Dr. Julius Muia, EBS. Director General, Vision 2030 Delivery Secretariat

VI. CORPORATE GOVERNANCE STATEMENT

Corporate governance is the process by which organizations are directed and controlled with the objective of increasing stake/shareholders value and satisfying them. This is achieved by establishing a system of clearly defined authorities and responsibilities, which result in a system of internal controls that is regularly tested to ensure effectiveness.

At Kenya Vision 2030 Delivery Secretariat (VDS), the Management places a high degree of importance on maintaining a sound control environment and applying the highest standards of operational integrity and professionalism in all areas of its activities.

The Management is responsible for the governance of VDS and conducts the business and operations of VDS with integrity and in accordance with generally accepted corporate practices, in a manner based on transparency, accountability and responsibility.

VII. REPORT OF THE DIRECTORS

The Directors submit their report together with the audited financial statements for the year ended 30^{th} June 2017 which show the state of the Kenya Vision 2030 Delivery Secretariat's affairs.

Principal activities

Kenya Vision 2030 Delivery Secretariat was established through Gazette Notice 1386 dated 17th February 2009.

The mandate of VDS as outlined in the Gazette Notice is that "there shall be a Vision Delivery Secretariat which shall spearhead the implementation of the Vision as the country's blueprint and strategy towards making Kenya a newly – industrializing middle income country capable of providing a high quality of life for all its citizens by the year 2030".

Results

The results of the entity for the year ended 30^{th} June 2017 are set out on page 1.

Auditors

The Auditor General is responsible for the statutory audit of the Kenya Vision 2030 Delivery Secretariat in accordance with the Public Finance Management (PFM) Act, 2012, which empowers the Auditor General to nominate other auditors to carry out the audit on his behalf.

By Order of the Board

Chairman

Date: 1st September 2017

VIII. STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Public Finance Management Act, 2012 and Cap 446 of the State Corporations Act, require the Directors to prepare financial statements in respect of that Secretariat, which give a true and fair view of the state of affairs of the Secretariat at the end of the financial year/period and the operating results of the Secretariat for that year/period. The Directors are also required to ensure that the Secretariat keeps proper accounting records which disclose with reasonable accuracy the financial position of the Secretariat. The Directors are also responsible for safeguarding the assets of the Secretariat.

The Directors are responsible for the preparation and presentation of the Secretariat's financial statements, which give a true and fair view of the state of affairs of the Secretariat for and as at the end of the financial year (period) ended on June 30, 2017. This responsibility includes: (i) maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the entity; (iii) designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) safeguarding the assets of the Secretariat; (v) selecting and applying appropriate accounting policies; and (vi) making accounting estimates that are reasonable in the circumstances.

The Directors accept responsibility for the Secretariat's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Financial Reporting Standards (IFRS), and in the manner required by the PFM Act and the State Corporations Act. The Directors are of the opinion that the Secretariat's financial statements give a true and fair view of the state of Secretariat's transactions during the financial year ended June 30, 2017, and of the Secretariat's financial position as at that date. The Directors further confirm the completeness of the accounting records maintained for the Secretariat, which have been relied upon in the preparation of the Secretariat's financial statements as well as the adequacy of the systems of internal financial control.

Nothing has come to the attention of the Directors to indicate that the Secretariat will not remain a going concern for at least the next twelve months from the date of this statement.

Approval of the financial statements

The Secretariat's financial statements were approved by the Board on and signed on its behalf by:

Director General

REPUBLIC OF KENYA

Telephone: +254-20-342330 Fax: +254-20-311482 E-mail: oag@oagkenya.go.ke Website: www.kenao.go.ke



P.O. Box 30084-00100 NAIROBI

OFFICE OF THE AUDITOR-GENERAL

REPORT OF THE AUDITOR-GENERAL ON KENYA VISION 2030 DELIVERY SECRETARIAT FOR THE YEAR ENDED 30 JUNE 2017

REPORT ON THE FINANCIAL STATEMENTS

Opinion

I have audited the accompanying financial statements of the Kenya Vision 2030 Delivery Secretariat set out on pages 1 to 14, which comprise the statement of financial position as at 30 June 2017, and the statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget and actual amounts for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Kenya Vision 2030 Delivery Secretariat as at 30 June 2017, and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Accrual Basis) and comply with the Public Finance Management Act, 2012.

In addition, as required by Article 229(6) of the Constitution, based on procedures performed, I confirm that, nothing has come to my attention to cause me to believe that public money has not been applied lawfully and in an effective way.

Basis for Opinion

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of Kenya Vision 2030 Delivery Secretariat in accordance with ISSAI 30 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. I have determined that there were no Key Audit Matters to communicate in my report.

Report of the Auditor-General on the Financial Statements of Kenya Vision 2030 Delivery Secretariat for the year ended 30 June 2017

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Secretariat's ability to sustain services, disclosing, as applicable, matters related to sustainability of services and using the applicable basis of accounting unless the management either intends to cease operations, or have no realistic alternative but to do so.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

Those charged with governance are responsible for overseeing the Fund's financial reporting process.

Auditor-General's Responsibilities for the Audit of the Financial Statements

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Report of the Auditor-General on the Financial Statements of Kenya Vision 2030 Delivery Secretariat for the year ended 30 June 2017

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances and for the purpose of giving an assurance on the effectiveness of the Secretariat's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Secretariat's ability to sustain its services. If I conclude that a material uncertainty exists, I am required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the Secretariat to cease to sustain its services.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the Secretariat to express an opinion on the financial statements.
- Perform such other procedures as I consider necessary in the circumstances.

I communicate with the management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that are identified during the audit.

I also provide management with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

FCPA Edward R. O. Ouko, CBS AUDITOR-GENERAL

Nairobi

28 March 2018

Report of the Auditor-General on the Financial Statements of Kenya Vision 2030 Delivery Secretariat *for the year ended 30 June 2017*

X. STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2017

| INCOME | Notes | 30-Jun-17 Kshs | 30-Jun-16 Kshs |
|------------------------------------|-------|-------------------|-------------------|
| Government Grant | 2a | 205,751,864 | 290,360,364 |
| Amortization of Granted Assets | 3 | 126,442 | 389,255 |
| Other Income | 4 | 3,938,906 | 2,882,747 |
| TOTAL | | 209,817,212 | 293,632,366 |
| EXPENDITURE | | | |
| Personnel Emoluments | 5 | 74,175,255 | 77,840,019 |
| Operating and Maintenance Expenses | 6 | 118,015,783 | 205,591,555 |
| Board Members Expenses | 7 | 6,081,635 | 3,120,780 |
| Depreciation and Amortization | 8a/b | 7,039,572 | 9,214,776 |
| Audit Fee | | 464,000 | 464,000 |
| TOTAL | | 205,776,245 | 296,231,130 |
| SURPLUS / (DEFICIT) | | 4,040,968 | (2,598,764) |
| Accumulated Reserves B/F | | (33,536,683) | (30,937,918) |
| Accumulated Reserves C/F | | (29,495,715) | (33,536,683) |

XII. STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2017

| ASSETS | Notes | 30-Jun-1 7 | 30-Jun-16 |
|------------------------------------|-------|-------------------|-----------------|
| Non-Current Assets | | Kshs | Kshs |
| Property, Plant and Equipment | 8a | 6,414,025 | * 10,336,546 |
| Intangible Assets | 8b | 927,746 | 3,034,716 |
| | | 7,341,771 | 13,371,262 |
| Current Assets | | | |
| Trade and Other Receivables | 9 | 2,047,500 | 2,254,580 |
| Prepayments | 10 | 2,929,104 | 2,949,898 |
| Cash and Bank Balances | 12 | 46,198,034 | 39,558,633 |
| | | 51,174,638 | 44,763,111 |
| TOTAL ASSETS | | 58,516,409 | 58,134,373 |
| CAPITAL AND RESERVES | - | | |
| General Reserve | | (27,976,669) | (32,017,637) |
| Capital Reserve | | 64,486,996 | 64,486,996 |
| | | 36,510,327 | 32,469,359 |
| LIABILITIES | | | |
| Non-Current Liabilities | | | |
| Deferred Income – Government Grant | 3 | - | 126,441 |
| Current Liabilities | | | |
| Trade and Other Payables | 11 | 22,006,082 | 25,538,573 |
| | | 22,006,082 | 25,665,014 |
| TOTAL EQUITY AND LIBILITIES | | 58,516,409 | 58,134,373 |

Dr. James Mwangi, CBS CHĂIRMAN

Julius M. Muia, PhD, EBS

DIRECTOR GENERAL

XIII. STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2017

| | Capital Reserve Kshs | General Reserve Kshs | Total Kshs |
|---|----------------------------|----------------------------|----------------|
| At the end of the year 30 th June 2015 | 60,377,610 | (29,418,873) | 30,958,737 |
| Capital Grant | 4,109,386 | | 4,109,386 |
| Adjustment | | - | - |
| Surplus/ (Deficit) for the period | | (2,598,764) | (2,598,764) |
| At the end of the year 30th June 2016 | 64,486,996 | (32,017,637) | 32,469,359 |
| Capital Grant | | | |
| Prior Year adjustment | - | 8 | - |
| Surplus (Deficit) for the Year | - | - 4,040,968 | - 4,040,967 |
| At the end of the year 30 th June 2017 | 64,486,996 | (27,976,669) | 36,510,326 |

XIV. STATEMENT OF CASH FLOWS

| | 30-Jun-17 Kshs | 30-Jun-16 Kshs |
|---|-------------------|-------------------|
| Net Cash Flow from Operating Activities | | |
| Operating Surplus / (Deficit) | 4,040,968 | (2,598,764) |
| Adjustment | | |
| Depreciation and Amortization | 7,039,572 | 9,214,776 |
| Gain on Disposal | 179,538 | 281,703 |
| Changes in Working Capital | | |
| (Increase) / Decrease in Receivables | 207,080 | 74,603 |
| (Increase) / Decrease in Prepayments | 20,794 | (72,209) |
| (Increase) / Decrease in Differed Income | (126,442) | (389,255) |
| Increase / (Decrease) in Payables | (3,532,492) | 96,163 |
| Net Cash Flow from Operating Activities | 7,829,018 | 6,607,016 |
| Investing Activities | ., | |
| Purchase of Fixed Assets | (1,010,079) | (1,326,150) |
| Disposal | - | |
| Income on Disposal | (179,538) | (281,703) |
| Intangible Assets | - | (2,783,236) |
| Net Cash Flow from Investing Activities | (1,189,617) | (4,391,089) |
| Financing Activities | (1,10),01) | (1,0) 1,000) |
| Capital Reserves | - | 4,109,386 |
| Net Cash Flow from Financing Activities | - | 4,109,386 |
| Increase/Decrease in Cash and Cash Equivalent | 6,632,251 | 6,325,313 |
| Cash and Cash Equivalents at Start of year | 39,558,633 | 33,233,320 |
| Cash and Cash Equivalents at End of year | 46,198,034 | 39,558,633 |
| Analysis of Balances of Cash and Cash Equivalents | | |
| Bank Balance | 46,198,034 | 39,558,633 |
| Cash & Cash Equivalent | 46,198,034 | 39,558,633 |

| | Original budgct | Adjustments | Final budget | Actual on comparable basis | Performance difference |
|---|---------------------------|------------------------|------------------------|----------------------------------|---------------------------|
| Revenue | 2016-2017 Kshs '000 | 2016-2017 Kshs '000 | 2016-2017 Kshs '000 | 2016-2017 Kshs '000 | 2016-2017 Kshs '000 |
| Government grants | 205,752 | | 205,752 | 205.752 | |
| Other Income | 3,939 | ł | 3,939 | 3,939 | 1 |
| Gains on disposal, | | i | I | 1 | ; |
| Total income | 209,691 | • | 209,691 | 209,691 | ſ |
| Expenses | | | | · | |
| Personnel Emoluments | 79,759 | I | 79,759 | 74,175 | 5,584 |
| Medical Expenses In & Out patient (Insurance) | 7,108 | ſ | 7,108 | 6,855 | 253 |
| Group Life Insurance | 496 | I | 496 | 289 | 207 |
| Staff Welfare | 5,500 | • | 5,500 | 4,572 | 928 |
| Fuel & Maintenance Expenses | 3,000 | • | 3,000 | 2,789 | 211 |
| Telephone Expenses | 3,800 | | 3,800 | 3,780 | 20 |
| Expenses of Board & Committees | 6,100 | | 6,100 | 6,082 | 18 |
| Rents and Rates | 18,000 | ı | 18,000 | 17,778 | 222 |
| Audit Fees | 464 | I | 464 | 464 | ł |
| Insurance - Vehicles/Equipments | 220 | • | 220 | 103 | 117 |
| Training Expense | 2,000 | | 2,000 | 1,209 | 167 |
| Internal Travelling & Accommodation | 12,774 | 1 | 12,774 | 12,727 | 47 |
| External Travelling & Accommodation | 7,500 | ı | 7,500 | 7,440 | 60 |
| Publishing and Printing Expenses | 1,300 | • | 1,300 | 1,251 | 49 |
| Purchase of Stationery | 1,300 | | 1,300 | 1,272 | 28 |
| Communication and Publicity - | 36,000 | • | 36,000 | 35,859 | 141 |
| Contracted Professional Services | 2,700 | ı | 2,700 | 2,632 | 68 |
| Computer Expenses | 3,050 | ı | 3,050 | 3,046 | 4 |
| Hire of Transport, Plant and | 100 | I | 100 | 57 | 43 |
| Machinery | | ı | t | | I |

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| 9,942 | | | | I | Surplus/Deficit for the Period |
|-------|---------|---------|---|---------|---------------------------------------|
| 9,942 | 199,749 | 209,691 | ı | 209,691 | Total Expenditure |
| ı | ı | ï | • | · | Purchase of furniture & fittings |
| ı | ı | ı | ı | | Purchase of Computer Systems/ website |
| 33 | 617 | 650 | ı | 650 | Purchase of Computer |
| 7 | 393 | 400 | ı | 400 | Purchase of Plant & Equipments |
| 6 | 191 | 200 | • | 200 | Bank Charges - Fees and Commission |
| 17 | 1,183 | 1,200 | I | 1,200 | Maintenance of Buildings & Equipments |
| 254 | 11,246 | 11,500 | • | 11,500 | Enabling Funds for Projects |
| ı | | ı | ı | | Liabilities |
| 80 | 620 | 700 | ı | 200 | Legal Expenses & Contingent |
| 738 | 2,862 | 3,600 | ı | 3,600 | Workshops, seminars & Conferences |
| 13 | 257 | 270 | ı | 270 | Subscription to Professional Bodies |
| 1. | | | | | |

XVI. NOTES TO THE FINANCIAL STATEMENTS KENYA VISION 2030 DELIVERY SECRETARIAT

1. Statement of compliance and basis of preparation - IPSAS 1

The entity's financial statements have been prepared in accordance with and comply with International Public Sector Accounting Standards (IPSAS). The financial statements are presented in Kenya a shilling, which is the functional and reporting currency). The accounting policies have been consistently applied to all the years presented.

The financial statements have been prepared on the basis of historical cost, unless stated otherwise. The cash flow statement is prepared using the direct method. The financial statements are prepared on accrual basis.

Summary of significant accounting policies

a) Revenue recognition

i) Revenue from non-exchange transactions - IPSAS 23

Transfers from other government entities

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the entity and can be measured reliably.

ii) Revenue from exchange transactions – IPSAS 9

Rendering of services

The entity recognizes revenue from rendering of services by reference to the stage of completion when the outcome of the transaction can be estimated reliably. The stage of completion is measured by reference to labour hours incurred to date as a percentage of total estimated labour hours.

Where the contract outcome cannot be measured reliably, revenue is recognized only to the extent that the expenses incurred are recoverable.

b) Budget information - IPSAS 24

The annual budget is prepared on the accrual basis, that is, all planned costs and income are presented in a single statement to determine the needs of the Secretariat. As a result of the adoption of the accrual basis for budgeting purposes, there are no basis, timing or entity differences that would require reconciliation between the actual comparable amounts and the amounts presented as a separate additional financial statement in the statement of comparison of budget and actual amounts.

c) Property, plant and equipment – IPSAS 17

All property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the Secretariat

recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

| (a) Motor vehicles | 25% |
|----------------------|-----------------------------|
| (b) Office equipment | 12.5% |
| (c) Furniture | 12.5% |
| (d) Computers | 33.3% (3 Years useful life) |

d) Intangible assets – IPSAS 31

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Intangible assets acquired separately are initially recognized at cost. The cost of intangible assets acquired in a non-exchange transaction is their fair value at the date of the exchange. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in surplus or deficit in the period in which the expenditure is incurred.

e) Changes in accounting policies and estimates - IPSAS 3

The Secretariat recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

f) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at the commercial bank at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents also include short term cash imprests and advances to authorised public officers and/or institutions which were not surrendered or accounted for at the end of the financial year.

g) Comparative figures

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in presentation.

h) Subsequent events – IPSAS 14

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2017.

i) Related parties - IPSAS 20

The Entity regards a related party as a person or an entity with the ability to exert control individually or jointly, or to exercise significant influence over the Entity, or vice versa. Members of key management are regarded as related parties.

2. Government Grant

This represents funds voted for in the Government budget for the financial period. The expected receipts from the Government are thus well known before the start of the period and the same are released on a quarterly basis.

The balances as at 30th June 2017 were as follows:

| | 30 June 17 Kshs | 30 June 16 Kshs |
|--|--------------------|--------------------|
| a) Recurrent Grant | 205,751,864 | 190,360,364 |
| b) Capital Grant | - | 4,109,386 |
| c) Global Entrepreneurship Summit Campaign | - | 100,000,000 |
| Total | 205,751,864 | 294,469,750 |

3. Deferred Income – Government Granted Assets

As per the IPSAS 23 there are two methods of accounting for the grant, Income method and Capital method. The Secretariat has elected to use the Income method because it gives full disclosure on the granted assets.

The granted assets are non-current assets granted to VDS by the Ministry of Planning, National Development and Vision 2030, representing assets bought during 2009/2010 financial year by the Ministry for VDS. The granted assets are supposed to be recognized as income over the period necessary to match them with the related costs, for which they are intended to compensate, on a systematic basis.

| | 30 June 17 Kshs | 30 June 16 Kshs |
|--------------------------------|--------------------|--------------------|
| Deferred Income B/F | 126,442 | 515,697 |
| Amortization of Granted Assets | (126,442) | (389,255) |
| Deferred Income C/Forward | | 126,442 |

| 4. Other Income | 30 June 17 | 30 June 16 | |
|---------------------------------------|-------------------|-------------------|--|
| | Kshs | Kshs | |
| Income from Grants | 2,145,265 | - | |
| Income from short term investments | 1,614,103 | 2,601,044 | |
| Disposal of Assets and obsolete items | 179,538 | 281,703 | |
| Total | 3,938,906 | 2,882,747 | |

5. Personnel Emoluments

| | 30 June 17 | 30 June 16 |
|-------------------------|-------------------|-------------------|
| | Kshs | Kshs |
| Salaries and Allowances | 57,474,762 | 64,866,326 |
| Leave Allowances | 650,000 | 790,000 |
| Gratuity Paid | 16,050,493 | 12,183,693 |
| Total | 74,175,255 | 77,840,019 |

6. Operating & Maintenance Expenses

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| | 30-Jun-1 7 | 30-Jun-16 |
|--|-------------------|-------------|
| | Kshs | Kshs |
| Telephone | 3,779,966 | 4,276,047 |
| Rent and Rates | 17,777,852 | 13,843,440 |
| Staff Welfare | 4,572,014 | 5,483,990 |
| Group Life Insurance | 289,196 | 435,788 |
| Insurance VDS Assets | 108,355 | - |
| Medical cover in & out Patient | 6,855,397 | 8,108,407 |
| Motor vehicle Fuel & Maintenance | | |
| Expense | 2,781,477 | 2,480,140 |
| Computers Expenses | 3,045,939 | 2,567,852 |
| Internal Travelling | 12,726,864 | 9,674,250 |
| External Travelling | 7,439,839 | 9,761,780 |
| Printing & Publishing Services | 1,251,137 | 659,610 |
| Communication, Advertising and Publicity | 35,858,830 | 127,490,041 |
| Hire of Transport | 57,020 | 160,400 |
| Training Expenses | 1,208,800 | 2,546,556 |
| Enabling Fund for Project | 11,245,570 | 8,815,897 |
| Workshop, Conference & Seminar | 2,861,792 | 4,636,090 |
| Purchase of Stationery | 1,272,215 | 1,376,150 |
| Bank Charges | 190,910 | 200,235 |
| Subscription to Professional Bodies | 257,450 | 91,344 |
| Legal Expenses | 620,426 | 350,000 |
| Contracted Professional Service | 2,632,070 | 933,000 |
| Maintenance of Building Expenses | 1,182,664 | 1,700,538 |
| Total | 118,015,783 | 205,591,555 |

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7. Boards' Expenses

The Boards' expenses relate to sitting allowances paid to Board members and other costs that relate to Board activities.

8a. Fixed Assets Schedule for the year ended June 2017

| | | | Computers | | |
|-----------------------------|-------------|--------------|--------------|--------------|--------------|
| | | Furniture & | & | Motor | |
| | Equipment | Fittings | Peripherials | Vehicles | Total |
| Cost | Shs | Shs | Shs | Shs | Shs |
| At 1 July 2015 | 6,988,322 | 22,589,285 | 9,693,285 | 18,331,425 | 57,602,317 |
| Additions | 13,950 | - | 1,312,200 | - | 1,326,150 |
| Disposals | - | - | (281,703) | - | (281,703) |
| Transfers/adjustments | - | - | Re | - | - |
| At 30 June 2016 | 7,002,272 | 22,589,285 | 10,723,782 | 18,331,425 | 58,646,764 |
| Additions | 393,000 | - | 617,080 | - | 1,010,080 |
| Disposals | - | - | (434,482) | - | (434, 482) |
| Transfer/adjustments | - | - | - | - | - |
| At 30 June 2017 | 7,395,272 | 22,589,285 | 10,906,380 | 18,331,425 | 59,222,362 |
| Depreciation and impairment | | | | | |
| At 30 June 2015 | (3,441,365) | (13,630,735) | (7,695,459) | (18,331,425) | (43,098,985) |
| Depreciation | (884,449) | (2,896,004) | (1,712,482) | | (5,492,935) |
| Disposals | - | - | 281,703 | - | 281,703 |
| Impairment | - | - | - | - | - |
| Adjustment | - | - | - | - | - |
| At 30 June 2016 | (4,325,814) | (16,526,739) | (9,126,238) | (18,331,425) | (48,310,217) |
| Depreciation | (933,574) | (2,633,192) | (1,365,836) | - | (4,932,602) |
| Disposals | - | - | 434,482 | - | 434,482 |
| Impairment | - | - | - | - | - |
| Adjustment | - | - | - | - | - |
| At 30 June 2017 | (5,259,388) | (19,159,931) | (10,057,593) | (18,331,425) | (52,808,337) |
| Net book values | | | | | |
| At 30 June 2017 | 2,135,884 | 3,429,354 | 848,787 | 801 | 6,414,025 |
| At 30 June 2016 | 2,676,458 | 6,062,545 | 1,597,543 | - | 10,336,546 |

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Note: Opening balances consist of the net book value of the assets granted from the parent Ministry and whose depreciation charge is based on their original costs.

8b. Intangible Assets

These are Payroll, Enterprise Resource Planning (ERP) and Computer software licenses and they were capitalized on the basis of costs incurred to acquire and bring to use the specific software. These costs are amortized over their estimated useful life of three years. Adjustment relates to overstated amortization.

| Cost | Shs 000 |
|-----------------|------------|
| At 30 June 2015 | 11,013,074 |
| Additions | 2,783,236 |
| Disposal | |
| At 30 June 2016 | 13,796,310 |
| Additions | |
| At 30 June 2017 | 13,796,310 |

| Amortization and impairment | |
|-----------------------------|--------------|
| At 1 July 2015 | (7,039,753) |
| Amortization | (3,721,841) |
| Adjustment | - |
| At 30 June 2016 | (10,761,593) |
| Amortization | (2,106,970) |
| Impairment loss | - |
| At 30 June 2017 | (12,868,563) |
| Net book values | |
| At 30 June 2017 | 927,746 |
| At 30 June 2016 | 3,034,716 |

9. Trade and Other Receivables

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| | 30-Jun-17 | 30-Jun-16 |
|---------------------------|------------------|-----------|
| | Kshs | Kshs |
| Rent Deposit | 2,047,500 | 2,047,500 |
| Cooperative Bank of Kenya | - | 207,080 |
| Total | 2,047,500 | 2,254,580 |

Rent deposit relates to rent deposit paid by the Ministry before the VDS was setup.

10. Prepayments and Deposits

| | 30-Jun-1 7 | 30-Jun-16 | |
|---|-------------------|-----------|--|
| | Kshs | Kshs | |
| Prepaid Rent/Deposit – KUSCCO LTD | 1,548,212 | 1,314,820 | |
| Liaison Group Ins. Brokers- Prepaid Group life | 63,472 | 98,781 | |
| Staff Airtime - July 2017 | 222,000 | 158,000 | |
| Sedgwick Kenya Ins. Brokers Ltd Prepaid Medical Cover | 1,095,420 | 1,378,297 | |
| Total | 2,929,104 | 2,949,898 | |

11. Trade and other payables

| | 30-Jun-1 7 | 30-Jun-16 |
|---------------------------------------|-------------------|-----------|
| | Kshs | Kshs |
| Auditor General | 464,000 | 464,000 |
| Associate Consulting Africa Ltd | 661,200 | - |
| CMC Motors Group | 105,747 | - |
| Prima Vera Tours Safaris & Travel Ltd | 48,000 | - |
| Decotech Solution Ltd | 630,500 | - |
| Attic Tour And Travel Ltd | 49,900 | 67,635 |
| Borasoft Ltd | | 239,783 |
| Commodures Enterprises | | 205,000 |
| Florence Kiragu Nyamu | 375,000 | - |
| Bushtrek Safaris Ltd | | 147,874 |
| Easynet Africa Ltd | | 380,000 |
| Kenya Revenue Authority | 42,000 | 556,083 |
| Kevins(k) Bay Agencies | 1,818,000 | - |

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| Gravity Solutions Ltd | | 354,960 |
|--|------------|------------|
| Jonathan Lodompui | 4,101,300 | - |
| Jacob Akinala | | 8,000 |
| Kilimanjaro Food Court Ltd | 12,030 | - |
| Nairobi Serena Hotel | | 128,000 |
| Attain Enterprise Solution Ltd | 2,236,545 | 2,236,545 |
| Gravity Solutions Ltd | 354,960 | - |
| Jackline P.A.Omolo & CO | 446,426 | - |
| Jane Kimbwarata | 50,000 | - |
| Longrock Tours And Travel Ltd | | 30,920 |
| Maasai Security Services | | 44,000 |
| Media Edge Interactive | | 2,682,008 |
| Maxiridge Suppliers | | 290,000 |
| Office Technologies Ltd | | 12,430 |
| Ktk Advocates | 174,000 | - |
| Accrued Staff Benefits | , | 2,384,232 |
| Kila Siku Newspapers Suppliers | | 53,886 |
| Lake Naivasha Sawela Lodge | 3,612,800 | - |
| Toyota Kenya Ltd | | 86,135 |
| Lake Naivasha Panorama Park Naivasha | 196,000 | - |
| Prima Vera Tours Safaris & Travel Ltd | | 125,280 |
| Professional Marketing Services | 3,070,942 | 15,000,000 |
| Quicklink Tours And Travel | | 10,400 |
| Ministry of Sports, Culture and Art | 600,000 | - |
| Pinnacle (K) Travel & Safaris Ltd | | 4,000 |
| Nokela Agencies | 613,408 | - |
| Telkom Kenya | | 27,402 |
| Memsec Solutions | 22,250 | - |
| Ministry of Information, Communication | 1,519,800 | - |
| Samo Agencies ltd | 339,996 | |
| Sweet lake Resort | 237,500 | |
| SYMPHONY | 223,777 | |
| Total | 22,006,082 | 25,538,573 |

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12. Cash and bank balance

This is as per the bank reconciliation statement of June 2017 of Ksh. 46,198,034

13. Contingent Liabilities

There were no contingent liabilities at 30th June 2017

14. Capital Commitments

There were no capital commitments for the period

15. Employees

The average number of employees during the year was twenty (20) compared to twenty seven (27) in 2015/2016 financial year.

XVII. PROGRESS ON FOLLOW UP OF AUDIT RECOMMENDATIONS

The following is the summary of issues raised by the external auditor, and management comments that were provided to the auditor. We have nominated focal persons to resolve the various issues as shown below with the associated time frame within which we expect the issues to be resolved.

| Issue / Observations from Auditor | Management comments | Focal Point person to resolve the issue (Name and designation) | Status: (Resolved / Not Resolved) | Timeframe: (Put a date when you expect the issue to be resolved) |
|---|--------------------------|---|--|--|
| None | None | None | None | None |
| | | | | |
| | | | | |
| | | | | |
| | Observations from | Observations from Management comments Auditor | Issue / Observations from AuditorManagement commentsperson to resolve the issue (Name and designation) | Issue / Observations from AuditorManagement commentsperson to resolve the issue (Name and designation)Status: (Resolved / Not Resolved) |

Guidance Notes:

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- (i) Use the same reference numbers as contained in the external audit report;
- (ii) Obtain the "Issue/Observation" and "management comments", required above, from final external audit report that is signed by Management;
- (iii) Before approving the report, discuss the timeframe with the appointed Focal Point persons within your entity responsible for implementation of each issue;
- (iv) Indicate the status of "Resolved" or "Not Resolved" by the date of submitting this report to National Treasury.

Director General

Signature

Chairman of the Board Signature..... A.