





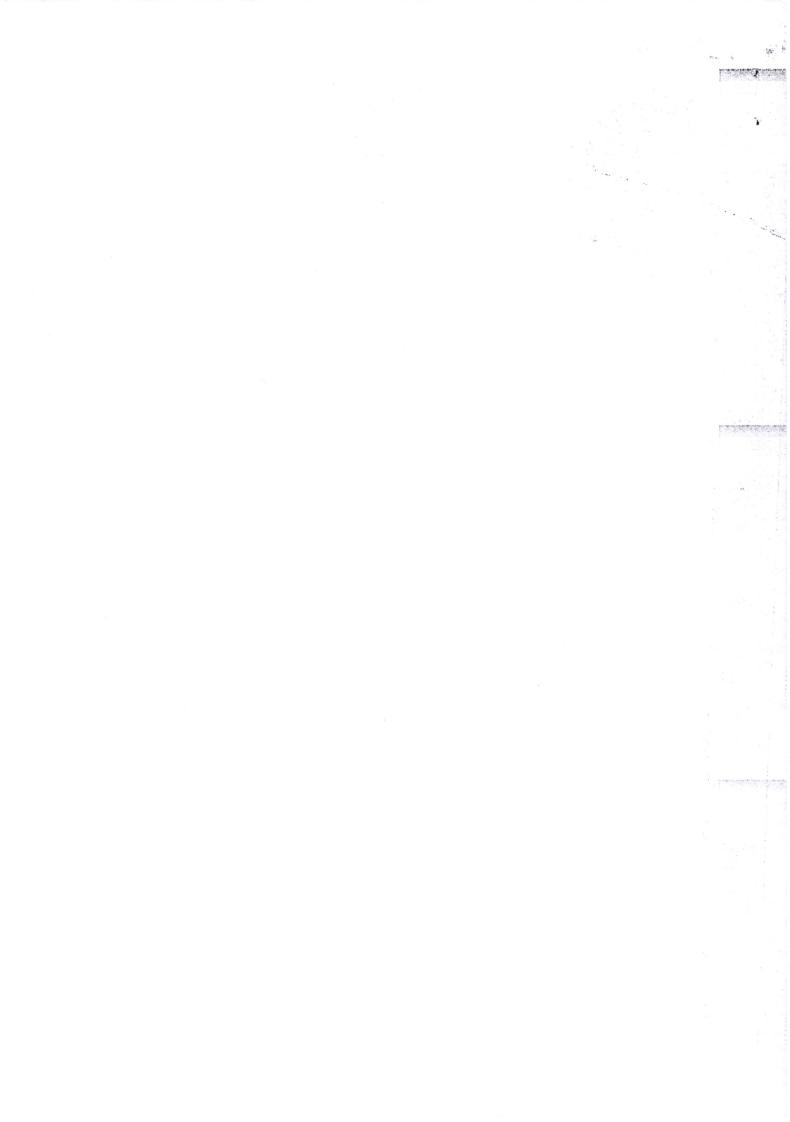
Press

## KENYA NATIONAL AUDIT OFFICE

## REPORT OF THE CONTROLLER AND AUDITOR-GENERAL

ON

FINANCIAL STATEMENTS OF KENYA UTALII COLLEGE FOR THE YEAR ÉNDED 30 JUNE 2009



Annual Report and Financial Statements for the year ended 30th June 2009.

#### COLLEGE INFORMATION

#### Principal place of business

Kenya Utalii College Premises Thika Road, Ruaraka P.O.BOX 31052 - 00600 Nairobi.

#### **Bankers**

Co-operative Bank of Kenya Limited Stima Plaza Branch P.O.Box 38764 - 00600 Nairobi.

Barclays Bank of Kenya Limited Queensway House Branch P.O.Box 30011 - 00200 Nairobi.

#### Secretary

Dr.Kenneth S. Ombongi Principal, Kenya Utalii College P.O. Box 31052 - 00600 Nairobi.

#### Independent Auditors

Controller and Auditor-General Kenya National Audit Office P.O. Box 30084 - 00100 Nairobi.

#### Chief Officers

Dr.Kenneth S. Ombongi : Principal/Chief Executive - w.e.f 12/05/2009
Thomas S. Dudah : Principal/Chief Executive - up to 04/11/2008

Beatrice Makawiti (Mrs) : Deputy Principal
Daniel Mwangi : Financial Controller
Joseph Lenku : General Manager
Rodah Musyoki(Ms.) : Head of Audit
Charles Gitonga : Director of studies

Benrodgers Milaih : Ag. Human Resources Manager

Robert Kuloba : Ag.Director of Research & Corporate Planning

- w.e.f 01/04/09

Annual Report and Financial Statements for the year ended 30<sup>th</sup> June 2009.

#### **Board of Governors**

The following members served in the Board of Governors

Basil T. Ngoma Chairman

Chief Executive, Catering & Tourism Development Allan W. Chenane

LevyTrustees

Alternate to PS, Ministry of Finance Elizabeth M. Nzyoka(Ms.):

Sylvester O. Bolo Alternate to PS, Ministry of Tourism-w.e.f 15/09/2008

Saada M. Khamis(Mrs.)

Geoffrey Ndambuki

Ezekiel H. Minabo

Dr.Kenneth S. Ombongi Secretary

#### **Board Committees:**

#### Finance and General Purposes Committee

The following members served in the Committee:

Ezekiel H. Minabo Chairman

Elizabeth M. Nzyoka Alternate to PS, Ministry of Finance

Chief Executive, Catering & Tourism Development Allan W. Chenane

Levy Trustees

Alternate to PS, Ministry of Tourism-w.e.f 15/09/2008 Sylvester O. Bolo

Geoffrey Ndambuki

Dr.Kenneth S. Ombongi Secretary

#### **Audit Committee**

The members who served in the committee are:

Saada M. Khamis(Mrs.) Chairman

Elizabeth M. Nzyoka Alternate to PS, Ministry of Finance

Geoffrey M. Ndambuki

Ezekiel H. Minabo

2

Annual Report and Financial Statements for the year ended 30th June 2009.

#### REPORT OF THE BOARD OF GOVERNORS

The Board submits its report and financial statements for the year ended 30th June 2009, which show the state of the College's affairs.

#### 1. PRINCIPAL ACTIVITY

The College offers training in Hotel and Tourism courses for both academic and professional qualifications. It offers regular courses in Hotel Management, Travel and Tourism Management, Front Office Operations, Food Production, Tour Guide, Travel Operations, Housekeeping & Laundry, Food & Beverage Service & Sales Basic level and Food & Beverage Service and Sales Advanced level.

#### 2. RESULTS

The results for the year are set out on page 8.

#### 3. BOARD OF GOVERNORS

The following members served in the board of Governors for the year ended 30th June 2009

Basil T. Ngoma

Chairman

Allan Chenane

Chief Executive, Catering & Tourism Development

Levy Trustees

Elizabeth M. Nzyoka (Ms.):

Alternate to PS, Ministry of Finance

Sylvester O. Bolo

Alternate to PS, Ministry of Tourism-w.e.f 15/09/2009

Ezekiel H. Minabo

Saada M. Khamis(Mrs.)

Geoffrey Ndambuki

Dr. Kenneth S. Ombongi

Secretary

#### 4. AUDITORS

The Controller and Auditor General continues in office in line with the state Corporations Act (Cap 446) and the Public Audit Act 2003.

By Order of the Board

Dr. Kenneth Ombongi Secretary

Annual Report and Financial Statements for the year ended 30<sup>th</sup> June 2009.

#### **Corporate Governance Statement**

#### INTRODUCTION

Corporate governance is the manner in which the power over and the power of a corporation is exercised in the stewardship of its total portfolio of assets and, resources with the primary objective of increasing and sustaining shareholders value while satisfying the needs of all stakeholders in the context of the mission and vision of that corporation.

#### COLLEGE VISION

To be a world class institution in hospitality and Tourism training.

#### MISSION STATEMENT

To develop a highly qualified human resource base for the Hospitality Industry through Training, Research, Consultancy and related services.

#### THE BOARD

The Board of Kenya Utalii College is responsible for ensuring that the College complies with the law and practices good corporate governance. The Board is charged with providing strategic guidance and effective oversight of management.

The Board currently comprises of 8 members drawn from the public and private sectors.

#### **BOARD COMMITTEES**

There are two committees of the Board namely:-

- 1. Finance and General Purposes Committee
- 2. Audit Committee

#### RISK MANAGEMENT

The College will continue to recognize risk management as an integral part of internal control. In this regard, the college will logically and systematically engage in the process of establishing, identifying, analyzing, evaluating and communicating risks associated with any activity, function or process in a way that will enable it to minimize losses and maximize opportunities.

Kenya Utalii College, Annual Report and Financial Statements for the year ended 30<sup>th</sup> June 2009.

#### CORPORATE SOCIAL RESPONSIBILITY

For many years the College has contributed to calamities that befall the country. During the year under review the College contributed funds towards the Sachangwan and Nakumatt fire tragedies. In addition, our students participated in the clean-up of the Mathare Valley as part of our efforts to maintain a clean environment and ensure good neighbouriness.

#### **BOARD EVALUATION**

In line with corporate governance principles, the Board periodically reviews its performance. The Board has put in place measures for evaluation of the College's operations in the context of performance contracting. The Board and the College have undergone several evaluations in keeping with the demands of the signed performance contracts and the results have so far been satisfactory.

Annual Report and Financial Statements for the year ended 30<sup>th</sup> June 2009.

#### STATEMENT OF BOARD OF GOVERNORS' RESPONSIBILITIES

The Board is required to prepare financial statements for each financial year, which give a true and fair view of the state of the College as at the end of the financial year and of its Surplus or deficit for that year. The Board is required to ensure that the College keeps proper accounting records which disclose, with reasonable accuracy, the financial position of the College. The Board is also responsible for safeguarding the assets of the College.

The Board accepts responsibility for the annual financial statements which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates, in conformity with International Financial Reporting Standards and the requirements of the Hotels & Restaurants and State Corporations Acts. The Board is of the opinion that the financial statements give a true and fair view of the state of financial affairs of the College as at 30<sup>th</sup> June 2009 and of its Surplus for the year then ended. The Board further accepts responsibility for the maintenance of accounting records which may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial controls.

Nothing has come to the attention of the Board to indicate that the college will not remain a going concern for at least the next twelve months from the date of this statement.

Secretary

Chairman

Date 26.02.2010

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Date.....

## KENYA NATIONAL AUDIT OFFICE

REPORT OF THE CONTROLLER AND AUDITOR GENERAL ON THE FINANCIAL STATEMENTS OF KENYA UTALII COLLEGE FOR THE YEAR ENDED 30 JUNE 2009

I have audited the accompanying financial statements of Kenya Utalii College set out at pages 9 to page 28 which comprise the Balance Sheet as at 30 June 2009; the Income and Expenditure Account, the Statement of Changes in Summary of significant accounting policies and other explanatory information in accordance with the provisions of Section 14 of the Public Audit Act, 2003. I the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

## Management's Responsibility for the Financial Statements

The Management is responsible for the preparation and fair presentation of the financial statements in accordance with the International Financial Reporting Standards and for such internal controls as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error:

## Responsibility of the Controller and Auditor General

My responsibility is to express an independent opinion on the financial statements based on the audit. The audit was conducted in accordance with the International Standards on Auditing. Those standards require compliance with obtaining reasonable assurance that the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the College's preparation and fair presentation of the financial order to design audit procedures that are appropriate in the effectiveness of the College's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of

accounting estimates made by the Management, as well as evaluating the overall presentation of the financial statements.

I believe the audit evidence obtained is sufficient and appropriate to provide a basis for my opinion.

#### 1. Loan from the Government of Kenya

In the report for 2007/2008, concern was expressed over the College's failure to comply with the loan agreement signed between the College and the Government of Kenya for a loan of Kshs.140,000,000 advanced to the Institution in February 1996 to refurbish the Kenya Utalii Hotel. A review of the loan records indicates that the College had not started servicing the loan as at 30 June 2009, while interest amounting to Kshs.412,816,000 had been excluded in the financial statements.

Further, and although Note 14 to the financial statements indicates that the College had entered into negotiations with the Government to have the loan written off, subsequent events show that the College has since requested the Government to convert the loan into a grant.

In view of the two diverse proposals regarding the loan, it has not been possible to ascertain the validity and actual status of the loan as at 30 June 2009.

#### 2. Receivables

#### 2.1 Special Accounts Receivables

Note 7 includes grants receivable from the Catering Tourism Development Levy Trustees (CTDLT) of Kshs.46,177,936 as at 30 June 2009. However, records maintained at the CTDLT do not reflect the amount under payables, due to an apparent dispute between the College and CTDLT over how the grants are to be accounted for.

Consequently the validity and accuracy of special accounts receivable of Kshs.159,636,458 could not be confirmed as at 30 June 2009.

#### Opinion

Except for the foregoing reservations, in my opinion, the financial statements present fairly in all material aspects, the financial position of the College as at 30 June 2009, and its financial performance and cash flows for the year then ended accordance with the International Financial Reporting Standards and comply with the Hotels and Restaurants Act, Cap 494 of the Laws of Kenya.

A. S. M. Gatumbu

CONTROLLER AND AUDITOR GENERAL

Nairobi

15 March 2010

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injust Report and Financial Statements for the year ended 30th June 2009.

	BALANCE SHE	ET AS AT 30TH JUNE	2009	
		NOTE	2008/2009	2007/2008
\SSETS			KShs.	KShs.
ON-CURRENT ASSETS				Aons,
WING GRINE MI ASSE	<b>y</b>		2.396 (21.24)	
URRENT ASSETS			2,035,421,364	1,031,550,235
tatf Loans Scheme				
Accounts Receivable		4	15.753,039	16 420 000
Deposits		5	156,460,923	15,428,759
pecial Accounts		6	1,260,755	101,012,867
iventories			159,636,458	2,290,755
ish and Baruk Balances		3	18,665,229	106,737,536
		9	61,154,887	16,422,823
				91,563,890
TOTAL ASSETS			412,931,290	333,456,629
ENERAL FUNDS AND	1 I A DEL COMO		2,498,352,654	1,365,006,864
GENERAL FUNDS  Italf Loans Fund Accumulated Fund Deferred Capital Grants			15,753,039 947,2 <b>83,632</b>	15,428,759
cvaluation Reserve		11	39,750,000	552,296,859
Capital Reserve - Refurbish	ment of I Italii Maral	12	1,142,377,781	42,000,000
	The state of Class Flores	13	99,024,176	418,667,989 101,8 <b>53,438</b>
YON-CURRENT LIABIL	ITIES		2,244,188,628	1,130,247,045
oan from Government of	Kenya	Andrew Company races American	140,000,000	- 140 000 600
URRENT LIABILITIES	1 ,			7,000,000
hort-term Liabilities			••	
Accounts Payable		15	21,883,113	, 20 710 75
pecial Creditors		16	64,233,420	20,710,759
		17	28,047,494	44,697,901
			114,164,027	29,351,159
ΓΟΓAL GENERAL FU <mark>ni</mark>	DG AND CO.		114,104,027	94,759,819
TO THE PUNI	AND LIABILITIES		2,498,352,654	1,365,006,864

Dr. Kenneth S. Ombongi

SECRETARY

BOARD OF GOVERNORS - KENYA UTALII COLLEGE

Basil T. Ngoma

CHAIRMAN

BOARD OF GOVERNORS - KENYA UTALII COLLEGE

## DECOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED JUTH JUNE 2009

	HOTE	200 <b>8/2009</b> KSha	KShs.
NCOME Tees From Students Revenue From Cutering & Tourism Development Levy	18	65,18 <b>8,393</b> 370,00 <b>0</b> ,00 <b>0</b>	65,490,677 347,750,000
Continuous from staff housing units  Miscellaneous Receipts  Crants from Covernment of Kenya - Recurrent  Grants from Covernment of Kenya Development	20 21 22 22 23 24	16,346,406 11,089,021 50,000,000 15,000,000 33,100,251 5,079,262	16,618,247 6,066,244 37,500,000 32,043,396 4,329,262
Revenue from Commercial Peters of Kenya - amortization Capital Grants from Government of Kenya - amortization		565,803,333	509,797,825
و دوم بالمعالية و المعالية الم	25 ,	~ ~ (12,935,6 <b>8</b> 4) . •	7,961,323,7
Utalii Hotel Net Profit KSMS Hospitality Centre Net Profit	26	10,942,731	7,143,586
KCB Hospitality Centre Net Profit	27 23	(132,326)	1,354,465
Masings Project Net Profit	20	78 <b>8</b> ,9 <b>99</b> 24 <b>2,2</b> 96	
Gain on Disposal of Motor Vehicles Decrease in Provision for Bad and Doubtful debts		576,027,888	534,193,590
EXPENDITURE	29	29,002,818 208,236,188	25,992,833 132,909,58 <b>8</b>
Academie Expenses Administantive Expenses	30 31	234,477,140 56,463,796	243,2 <b>02,636</b> 52,602,743
Staff Costs  Establishment Costs	32 33	1,081,639	2,146,207
Finance Costs		529,261,581	456,854,007
Total Recurrent Expenditure		46,766,306	77,339,583
Surplus before provision for Depreciation	3	63,061,253	66,071,730
Depreciation Charge for the year		(16,294,94	7) 11,267,353

Kenya Utalii College, Annual Report and Financial Statements for the year ended 30th June 2009.

#### CASH FLOW STATEMENT FOR THE YEAR ENDED 30TH JUNE 2009

	NOTE	2008/2009	2007/2008
		KShs.	KShs.
Cash Flows from operating activities			
Net Surplus for the year		(16,294,947)	11,267,853
Adjustments for:			
Depreciation		63,061,253	66,071,730
Prior year adjustments		(3,419,690)	(16,908,378)
Deferred Income		_	30,000,000
Armotised Reserves		(5,079,262)	(4,329,262)
Accumulated depreciation on disposed off Motor vehicle		(1,700,000)	(550,000)
Revaluation Reserves on Disposed Motor Vehicle		(1,750,000)	(550,000)
Loss/Gain on Disposal of Motor Vehicle		(788,999)	165,000
Decrease in Provision for Bad Debts		(242,296)	
Revaluations		67,388,197	
Surplus before working capital changes		101,174,256	85,166,943
Increase in trade and other Accounts Receivables		(107,641,259)	(19,810,027)
Increase/Decrease in Inventories		(2,242,406)	874,000
Increase/Decrease in Trade and other Payables		19,404,208	(10,441,494)
Net Cash used in Operating activities		(90,479,457)	(29,377,521)
Net cash flow from operating activities		10,694,799	55,789,422
Cash flows from investing activities		-	
Acquisition of Property, plant and Equipment	3	(41,942,803)	(34,395,726)
Disposal of Motor Vehicles		839,000	385,000
Net Increase/ (Decrease) in cash and cash equivalents		(30,409,004)	21,778,696
Cash and cash equivalents at beginning of the year		91,563,890	69,785,194
Cash and cash equivalents at end of the year	9	61,154,887	91,563,890

#### STATEMENT OF CHANGES IN GENERAL FUNDS FOR THE YEAR ENDED 30TH JUNE 2009.

#### Year ended 30th June 2008

					74 110 144 144 144 144 144 144 144 144 14	
	Staff Loan	Accumulated	Deffered Capital	Revaluation	Capital	Total General
	Fund	Fund	Grant	Reserve	Reserve	Funds
At start of Year	15,101,217	557,937,384	13,500,000.00	419,769,989	104,682,700	1,110,991,290
Funds received during the year	327,542		28,500,000.00			28,827,542
Funds used during the year		16,908,378	. •	1,102,000	2,829,262	20,839,640
Surplus for the year		11,267,853	er the significant of the control recognization of the significant of			11,267,853
At end of Year 2008	15,428,759	552,296,859	42,000,000	418,667,989	101,853,438	1,130,247,045
Year ended 30th June 2009					,	
At start of Year	15,428,759	552,296,859	42,000,000.00	418,667,989	101,853,438	1,130,247,045
Funds received during the year	324,280	411,281,720		723,709,792		1,135,315,792
Funds used during the year			2,250,000.00		2,829,262	5,079,262
Deficit for the year		- 16,294,947		Supple and a supple page of the supple suppl		- 16,294,947
At end of Year 2009	15,753,039	947,283,632	39,750,000	1,142,377,781	99,024,176	2,244,188,628

Notes to the Financial Statements for the year ended 30<sup>th</sup> June 2009.

#### NOTES TO THE FINANCIAL STATEMENTS

#### 1. GENERAL INFORMATION

Kenya Utalii College is a body Corporate established under the Hotels and Restaurants Act CAP.494, Laws of Kenya, through legal Notice No.317 of November 1987 to offer training in Hospitality and Tourism.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial statements are set out below.

#### a) Basis of Preparation

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS). The financial statements are presented in Kenya Shillings (Kshs.) and are prepared under the historical cost basis of accounting modified by the revaluation of certain assets, where specified.

#### b) Revenue Recognition

Students' fees are recognized at the beginning of the term and cover the whole term. Fees paid in advance are treated as liabilities to the College whereas fees in arrears are treated as receivables. Other revenues are recognized in the period they are earned net of VAT and discounts.

#### c) Grants and Donations

#### i). Capital

Grants and donations related to property, equipment and other assets are presented in the reserves as deferred income and utilized in the reduction of the carrying amounts of the related assets during their estimated useful lives.

#### ii). Income

Any grants or donations received to compensate expenses, loses or for the purpose of giving immediate operational support is dealt with in the income and expenditure account in the year it is received.

#### d) Property, Plant and Equipment

Property, plant and equipment are stated at cost/valuation less accumulated depreciation.

Depreciation is calculated on straight line basis, at annual rates estimated to wn off carrying values of the assets over their expected useful lives.

The annual depreciation rates in use are:-

	Rate	Estimated
		Useful Life
Freehold Land	Nil	
Leasehold Land	1.0%	99 Years
Buildings	2.5%	40 Years
Plant and Machinery	10%	10 Years
Furniture, Technical &		
Teaching Equipment	20%	5 Years
Motor Vehicles	25%	4 Years
Computers	30%	$3^{1}/_{3}$ Years

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

#### e) Inventories

Inventories comprising of food, beverage and general merchandise together with returnable containers and drugs have been valued at cost calculated on average basis.

#### f) Provision for Bad and Doubtful Debts

A Specific provision amounting to Kshs.34,823,447.71 has been recognized. In addition a 5% general provision and for bad and doubtful debts has been created in the financial statements.

#### g) Retirement Benefit Obligations

The College operates a defined contribution benefits scheme for its permanent employees. The assets of the scheme are held in a separate trustee administered fund that is funded by both the College and employees.

The College also contributes to a statutory defined contribution pension scheme, the National Social Security Fund (NSSF). Contributions are determined by local statute and are currently limited to Kshs.200 per employee per month. The College's contributions to the above schemes are charged to the income and expenditure account in the year to which they relate.

Notes to the Financial Statements for the year ended 30th June 2009(Continued).

FIXED ASSETS AS AT 30TH JUNE 2009

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ІТЕМ	LAND	BUILDINGS	W.I.P REFURBISHMENT UTALII	PLANT AND MACHINERY	FURNITURE TECHNICAL AND TEACHING EQUIPMENT	MOTOR	COMPUTERS AND ACCESSORIES	TOTAL
COST / VALUATION	KSHS	KSHS	KSHS	KSHS	KSHS	KSHS	KSHS	KSHS
Balance as at 1st July 2008 Additions	346,950,000	649,763,710	5,623,247	125,505,420 5,257,341	65,464,776 6,529,253	46,372,613 12,125,927	30,288,133	1,264,344,652 41,942,803
Revaluation Disposals/Write-offs	367,594,231 26,544,231	757,764,874 65,028,584		(58,997,454) 39,435,306	2,802,276 43,363,736	14,216,400 35,124,940	(8,390,743) 23,297,625	1,074,989,585 232,794,422
TOTAL	688,000,000	1,342,500,000	5,623,247	32,330,001	31,432,569	37,590,000	11,006,800	2,148,482,617
DEPRECIATION/ARMOTIZATION						·		
Balance as at 1st July 2008 Charge for the Year	26,544,231 6,949,495	65,028,584		39,435,306	43,363,732 6,286,514	35,124,940 9,397,500	23,297,625	232,794,418
Accumulated Depreciation before Write-offs Less: Write-offs	33,493,726 26,544,231	98,591,084 65,028,584		42,668,306 39,435,306	49,650,246	44,522,440 35,124,940	26,929,869 23,297,625	295,855,671 232,794,418
Accumulated Depreciation as at 30th June 2009	6,949,495	33,562,500	•	3,233,000	6,286,514	9,397,500	3,632,244	63,061,253
Net Book Value as at 30.6.2009	681,050,505	1,308,937,500	5,623,247	29,097,001	25,146,055	28,192,500	7,374,556	2,085,421,364
Net Book Value as at 30.6.2008	320,405,769	584,735,126		86,070,114	22,101,044	11,247,674	805,086,6	1,031,550.235

<sup>-</sup> WIP Represents Refurbishment of Utalii Hotel rooms and roof at a an estimated cost of Kshs. 101,089,134.30

<sup>- 10</sup>th Anniversay Monument was merged with buildings, since the two are similar and had been revalued together.

4

#### STAFF LOANS SCHEME

	2008/2009 KShs.	2007/2008 KShs.
INCOME Interest earned from staff loans scheme	331,222	338,779
Bank interest earned  LESS: EXPENDITURE	2,658	763 339,542
Bank charges	9,600	12,000
Surplus	324,280	327,542

#### STAFF LOANS SCHEME FUND AS AT 30TH JUNE 2009

	2008/2009 KShs.	2007/2008 KShs.
Staff Loans Scheme Fund Surplus	15,428,759 324,280	15,101,217 327,542
	15,753,039	15,428,759
REPRESENTED BY:		
Staff Loans Bank Account balance Amount with Kenya Utalii College	8,834,904 1,902,595 5,015,540	6,902,765 1,172,767 7,353,226
	15,753,039	15,428,759

	tements for the year ended 30th June 2009(Cor		
		2008/2009	2007/2008
	·	KShs.	KShs
College Accounts	Receivable	37,962,378	33,430,70
Hotel Accounts R		56,894,977	78,474,029
KSMS Accounts		71,281,710	34,084,818
KCB Accounts Re	eceivable	21,851,497	3,874,770
Students' Accoun	ts Receivable	8,220,790	2,659,37
		196,211,352	152,523,69
LESS : Provision	for Bad & Doubtful Debts	39,750,429	51,510,82
		156,460,923	101,012,86
DEPOSITS AS A	AT 30TH JUNE 2009		
		2008/2009	2007/200
		KShs.	KSh
Deposits Accoun	t	1,260,755	2,290,75
SPECIAL ACCO	UNTS RECEIVABLE AS AT 30TH JUNE :		2007/200
SPECIAL ACCO	OUNTS RECEIVABLE AS AT 30TH JUNE 2	2008/2009	
SPECIAL ACCO	UNTS RECEIVABLE AS AT 30TH JUNE :	2008/2009 KShs.	KSh
SPECIAL ACCO		2008/2009 KShs. 778,243	<b>KSh</b> 2,154,6
Staff Advances /	Account nt	2008/2009 KShs. 778,243 3,520,548	<b>KSh</b> 2,154,6 794,2
Staff Advances / Imprests Accour Medical Advance	Account nt es Account	2008/2009 KShs. 778,243 3,520,548 539,346	2,154,6 794,2 254,3
Staff Advances A Imprests Accour Medical Advance Salary in Advance	Account  nt es Account ce Account	2008/2009 KShs. 778,243 3,520,548 539,346 432,393	2,154,6 794,2 254,3 391,3
Staff Advances Almprests Accour Medical Advance Salary in Advance Curtain & Furnite	Account  nt es Account ce Account ure Advances	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326	2,154,6 794,2 254,3 391,3
Staff Advances Almprests Accourt Medical Advance Salary in Advance Curtain & Furnite Overdrawn stud	Account  nt es Account ce Account ure Advances ents allowances	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326 41,580	2,154,6 794,2 254,3 391,3 292,6
Staff Advances A Imprests Accour Medical Advance Salary in Advance Curtain & Furnite Overdrawn stude Overdrawn salar	Account  nt es Account ce Account ure Advances ents allowances ries	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326 41,580 571,983	2,154,6 794,2 254,3 391,3 292,6 787,9 39,6
Staff Advances A Imprests Accour Medical Advance Salary in Advance Curtain & Furnite Overdrawn studio Overdrawn salar Pledges Account	Account  nt es Account ce Account ure Advances ents allowances ries	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326 41,580 571,983 82,630	2,154,6: 794,2: 254,3 391,3 292,6 787,9 39,6 3,116,1
Staff Advances A Imprests Accour Medical Advance Salary in Advance Curtain & Furnite Overdrawn studion Overdrawn salar Pledges Accourt Warwick Interna	Account nt es Account ce Account ure Advances ents allowances ries nt	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326 41,580 571,983	2,154,6 794,2 254,3 391,3 292,6 787,9 39,6 3,116,1 145,9
Staff Advances A Imprests Accour Medical Advance Salary in Advance Curtain & Furnite Overdrawn stude Overdrawn salar Pledges Account Warwick Internal	Account nt es Account ce Account ure Advances ents allowances ries ational	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326 41,580 571,983 82,630	2,154,6: 794,2: 254,3 391,3 292,6 787,9 39,6 3,116,1 145,9 73,541,9
Staff Advances A Imprests Accour Medical Advance Salary in Advance Curtain & Furnite Overdrawn stude Overdrawn salar Pledges Account Warwick Internate AHSA Account Kenya Revenue	Account nt es Account ce Account ure Advances ents allowances ries ational	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326 41,580 571,983 82,630 3,116,184	2,154,6 794,2 254,3 391,3 292,6 787,9 39,6 3,116,1 145,9 73,541,9 5,808,1
Staff Advances A Imprests Account Medical Advance Salary in Advance Curtain & Furnite Overdrawn stude Overdrawn salar Pledges Account Warwick Internat AHSA Account Kenya Revenue Prepayments	Account nt es Account ce Account ure Advances ents allowances ries nt ational	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326 41,580 571,983 82,630 3,116,184	2007/200 KSh 2,154,62 794,2- 254,3 391,3 292,6 787,9 39,6 3,116,1 145,9 73,541,9 5,808,1 19,406,8
Staff Advances A Imprests Accour Medical Advance Salary in Advance Curtain & Furnite Overdrawn stude Overdrawn salar Pledges Account Warwick Internate AHSA Account Kenya Revenue Prepayments Catering & Tour	Account int es Account ce Account ure Advances ents allowances ries int ational e Authority rism Development Levy Trustees	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326 41,580 571,983 82,630 3,116,184 	2,154,6 794,2 254,3 391,3 292,6 787,9 39,6 3,116,1 145,9 73,541,9 5,808,1
Staff Advances Almprests Account Medical Advance Salary in Advance Curtain & Furnite Overdrawn studioverdrawn salar Pledges Account Warwick International AHSA Account Kenya Revenue Prepayments	Account int es Account ce Account ure Advances ents allowances ries int ational e Authority rism Development Levy Trustees	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326 41,580 571,983 82,630 3,116,184 	787,9 39,6 787,9 254,3 391,3 292,6 787,9 39,6 3,116,1 145,9 73,541,9 5,808,1
Staff Advances A Imprests Accour Medical Advance Salary in Advance Curtain & Furnith Overdrawn studioverdrawn salar Pledges Account Warwick International AHSA Account Kenya Revenue Prepayments Catering & Tour Staff Shortages	Account int es Account ce Account ure Advances ents allowances ries int ational e Authority rism Development Levy Trustees	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326 41,580 571,983 82,630 3,116,184 	787,9 39,6 787,9 254,3 391,3 292,6 787,9 39,6 3,116,1 145,9 73,541,9 5,808,1
Staff Advances of Imprests Accourted Medical Advance Salary in Advance Curtain & Furnith Overdrawn studio Overdrawn salar Pledges Account Warwick International AHSA Account Kenya Revenue Prepayments Catering & Tour Staff Shortages Unclaimed studies.	Account int es Account ce Account ure Advances ents allowances ries int ational e Authority rism Development Levy Trustees	2008/2009 KShs. 778,243 3,520,548 539,346 432,393 3,379,326 41,580 571,983 82,630 3,116,184 - 111,464,141 921,064 46,177,936	794,2 254,3 391,3 292,6 787,9 39,1 3,116,145,9 73,541,5,808,19,406,3,

## **INVENTORIES AS AT 30TH JUNE 2009**

Food Stores	2008/2009 KShs.	2007/2008 KShs.
Beverage Stores	3,036,513	4,386,175
General stores	2,521,641	2,905,220
Containers Stores	11,495,089	7,961,925
Drugs	1,188,712	600,166
Total	423,274	569,337
	18,665,229	16,422,823

#### 9

## CASH AND BANK BALANCES AS AT 30TH JUNE 2009

Cash in Hand	2008/2009 KShs.	2007/2008 KShs.
Cash at Bank Floats	164,739 60,458,226 531,922	10,333,739 80,782,951 447,201
	61,154,887	91,563,890

#### 10

## ACCUMULATED FUND AS AT 30TH JUNE 2009

2008/2009	2007/2008
KShs.	KShs.
552,296,860 411,281,719	557,937,384 (16,908,378)
963,578,579 (16,294,947)	541,029,006 11,267,854
947,283,632	552,296,860
	KShs.  552,296,860 411,281,719  963,578,579 (16,294,947)

#### \* Prior Year Adjustment

The figure has been arrived at as follows;

<ul> <li>Accumulated Revaluation Reserves w/o</li> <li>Fund Raising Walk Receipts w/o</li> </ul>	:	418,667,989
Less:		198,427 418,866,416
<ul> <li>Supplies for 2007/2008 received after Accounts</li> <li>Accounting for C.O.D's extended in Prior Years</li> <li>Unclaimable VAT for year 2007/2008</li> </ul>	5,680,836.00 543,847.55	
771 for year 2007/2008	1,360,012.61	7,584,696 <b>411,281,720</b>

#### 11. Deferred Capital Grants

The College received Kshs.15,000,000 during the 2005/06 financial year from the Government of Kenya for the refurbishment of Individual Training Kitchen. This Capital grant is amortized over the expected useful life of the equipment on a straight line basis. In the year 2007/2008 the College received a Special Capital grant of Kshs.30,000,000 from Catering Development Training Levy Trustees towards the refurbishment of the Utalii Hotel which has been deferred since it has not been utilized.

The balance has been arrived at as follows:

The building has been unived at as follows:	2008/2009 Kshs.	2007/2008 Kshs.
Balance at beginning of year Additional Grant	42,000,000	13,500,000 30,000,000
	42,000,000	43,500,000
Less: Amortization	2,250,000	1,500,000
Balance at end of year	39,750,000	42,000,000

#### 12. Revaluation Reserve

The College's assets were revalued in June 2009 by an independent valuer, Landmark Realtors Ltd. The revaluation exercise was carried out in order to establish the fair carrying value of the assets. This resulted in a revaluation surplus of Kshs. 1,074,989,585.

#### 13. Capital Reserve – Refurbishment of Utalii Hotel

During the 2003/2004 financial year, the College received a capital grant from the Government of Kenya to refurbish Utalii Hotel amounting to Kshs.113,170,486, This grant is recognized over the expected useful life of the building on a straight line basis.

The balance has been arrived at as follows:

Balance at beginning of year	2008/2009 Kshs. 101,853,438	2007/2008 Kshs. 104,682,700
Less: Amortization	2,829,262	2,829,262
Balance at end of year	99,024,176	101,853,438

#### 14 LOAN FROM GOVERNMENT OF KENYA

As at 30th June the College had an outstanding Loan from the Government of Kenya amounting to Kshs.140,000,000. Interest amounting to Kshs.412,816,000.has not been acrued on this loan and no repayment has been made due to inability to pay. The College is negotiating with the Government to write off this loan

15

#### SHORT TERM LIABILITIES AS AT 30TH JUNE 2009

	2008/2009	2007/2008
NHIF	KShs.	KShs.
	280,500.00	220,400
P. A. Y. E	4,039,654.00	3,193,635
N.S.S.F	213,780.00	285,600
V.A.T	1,299,099.86	779,272
Training Levy	. 162,710.36	220,969
Amedo Centres (K) Ltd.	29,421.52	113,362
Woodventure (K) Ltd.	4,550.05	26,562
HFCK Deductions	3,500.00	4,000
Kenyuco Sacco	1,325,323.50	1,185,910
Kenyuco Housing Sacco	471,428.75	298,875
Higher Education Loans Board	41,787.00	28,178
Co-operative Bank Staff Loans Deductions	1,663,564.99	1,649,090
Barclays Bank Staff Loans Deductions	742,436.60	762,912
KCB Staff Loan deductions	134,500.00	-
Kitchen Pride Ltd.	11,709.00	11,709
Other Staff Co-operative Societies	847,691.00	1,205,424
Staff Service Charge Account	4,444,597.89	4,420,964
Personal Insurances Account	194,639.08	326,578
Pension Deductions	2,197,973.92	1,743,934
Hotel Deductions Account	490,272.06	490,050
Students' Caution Money	2,343,815.98	2,172,640
Class Funds Accounts	88,707.88	80,544
Students' Council Account	108,554.20	66,064
Secretariat Welfare Account	4,800.00	54,850
KSMS Deductions Account	11,361.68	450
Salaries Control Account	645,484.79	1,348,286
Club 20 Fund Account	19,364.00	
Staff Shortages	8,860.80	20,000
City Council Rates staff deductions	500.00	500
Education Levy	52,524.00	500
	9	-
	21,883,112.91	20,710,759

#### 18. Fees from Students

This represents fees invoiced to both Local and Foreign Students, together with application fees.

	2008/2009 Kshs	2007/2008 Kshs
Fees from Foreign Students Fees From Local Students Application Fees	44,037,856 19,971,231 1,233,325	26,184,408 38,175,950 1,129,319
Total	65,188,393	65,490,677

## 19. Revenue from Catering & Tourism Development Levy

This is the revenue collected by Catering and Tourism Development Levy Trustees from hotels and restaurants to cater for both training and marketing needs in the hotel and tourism sector. It is shared between Kenya Utalii College, Kenya Tourist Board and Catering & Tourism Development Levy Trustees in accordance with approved budgets. During the financial year an amount not received amounting to Kshs. 46,177,936 have been accrued to be received in the next financial year.

## 20. Rent Income from Staff Housing Units

This is the income arising from rent charged to members of staff occupying the College's housing units.

#### 21. Miscellaneous Revenue

This comprises of:

Sale of Ter	fixed deposit account nder Documents reign currency	2008/2009 Kshs. 2,006,531 933,000	2007/2008 Kshs.
Jifunze Bar Suplus from Sale of Star	Sales	2,286,720 90,538 688,278	59,640 562,336
revenue Total		6,083,954	5,444,268
		,000,021	6,066,244

Notes to the Financial Statements for the year ended 30th June 2009 (Continued).

16

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#### ACCOUNTS PAYABLE AS AT 30TH JUNE 2009

	2008/2009	2007/2008
	KShs.	KShs.
Accrued Expenses	7,606,570.72	8,991,562
Suppliers' Accounts	56,626,849.22	35,706,339
	64,233,419.94	44,697,901

17

#### SPECIAL CREDITORS ACCOUNTS AS AT 30TH JUNE 2009

	2008/2009 KShs.	2008/2008 KShs.
Contra Account	60,000.00	7,347,159
Hotel Deposits Account	185,230.15	-
KUC Alumni Account	-	54,697
Fund Raising Walk Account	, <u>-</u> ,	198,427
Staff Pension Receipts	5,427,180.16	5,673,189
Unpaid Pension Account	1,025,452.04	1,455,929
Staff Loans Scheme	5,015,540.17	3,712,424
Staff Welfare Fund Account	981,453.30	851,813
Pension Scheme Refunds Account	4,204,650.68	6,138,290
Deceased Special Fund Account	4,061,167.50	2,731,752
Unclaimed Students Allowances	191,010.00	171,040
Prepaid Fees	1,464,085.45	656,274
Bursaries Account	218,257.67	126,646
Imprests	-*	194,448
Pledges	34,750.00	39,070
Medical Advances	95,870.95	-
Bank Overdraft	5,082,846.18	
	28,047,494.25	29,351,159

Notes to the Financial Statements for the year ended 30<sup>th</sup> June 2009(Continued).

#### 22. Grants from Government of Kenya

This is in respect of assistance from the Government of Kenya, through the Ministry of Tourism and Wildlife. It is recognized as revenue when received. Any grant for capital projects is amortized over the useful life of the asset.

#### 23. Revenue from Commercial Activities

This represents revenue generated from part-time courses and other revenue generating activities by the various departments. This amount is shown net of direct expenses, and is summarized as follows:

2008/2009 Kshs	2007/2008 Kshs
10,298,550	9,725,184
19,827,776	14,671,539
1,745,848	4,560,972
2,387,855	4,103,793
8,141,890	5,513,734
757,458	198,982
11,206	46,447
137,598	110,092
43,365,160	38,930,744
10,314,875	6,887,348
33,097,357	32,043,396
	10,298,550 19,827,776 1,745,848 2,387,855 8,141,890 757,458 11,206 137,598 

#### 24. Grants from Government of Kenya – amortization

This represents the amortized amount of the capital grants received from the Government of Kenya in respect of refurbishment of Utalii Hotel, in the 2003/2004 financial year.

25

### UTALII HOTEL TRADING ACCOUNT FOR THE YEAR ENDED 30TH JUNE 2009

	2008/2009	2007/2008
	KShs.	KShs
Sales:		
Rooms	40,188,057	40 207 205
Beverages	11,536,878	40,307,385
Food		17,670,713
Swimming Pool	71,853,925	64,014,834
Miscellaneous Receipts	897,486	582,700
The state of the s	. 9,429,869	18,125,712
Less Contacts	133,906,215	140,701,344
Less: Cost of Sales	36,755,871	30,828,269
Gross Profit	97,150,344	109,873,075
Expenses		
Salaries and Wages	52,046,429	51,708,078
Medical Expenses	5,621,509	4,869,414
Professional Clothes and Uniforms	558,099	765,318
Staff Development	1,398,115	884,464
Heat. Light and Power	16,107,246	13,209,616
Water, Sewerage and Land Rates	2,176,212	2,838,721
Maintenance and Repair of Buildings	2,787,960	2,932,762
Maintenance and Repair of Equipment	1,443,926	1,670,512
Maintenance and Repair of Motor Vehicles	2,302,270	1,067,637
Renewal and Replacement	5,446,087	5,741,262
Advertising and Promotion	256,522	1,103,200
Entertainment and Public Relations	967,287	688,266
Printing and Stationery	3,628,090	1,710,524
Newspapers and Magazines	385,635	145,918
Cleaning Materials	3,570,662	3,069,612
Travelling and Subsistence Expenses	53,400	514,607
Postage and Telephone	2,108,707	1,773,754
Licences and Professional Services	847,572	405,142
Contracted Services	2,471,967	2,340,744
Insurance	567,821	750,191
Bank Charges	647,159	301,886
Staff Welfare expenses	107,948	232,477
Staff Meals	3,815,257	2,232,829
Miscellaneous Expenses	770,148	954,818
Total	110,086,028	101,911,752
Net Profit	(12,935,684)	7,961,323

Notes to the Financial Statements for the year ended 30th June 2009(Continued).

KENYA SCHOOL OF MONETARY STUDIES HOSPITALITY CENTRE 26 TRADING ACCOUNT FOR THE YEAR ENDED 30TH JUNE 2009 2008/2009 2007/2008 KShs. KShs. Sales: 33,995,283 38,396,645 Rooms 7,560,305 6,227,317 Beverage 42,595,587 51,676,457 Food Miscellaneous 491,655 521,456 98,125,062 83,339,643 42,762,838 34,216,075 Less: Cost of Sales 49,123,568 55,362,224 **Gross Profit** Expenses 29,535,151 29,299,051 Salaries and Wages 1,894,438 2,676,456 Medical Expenses 137,207 115,219 Professional Clothes and Uniforms 385,635 202,501 Staff Development 4,564,851 4,100,085 Heat. Light and Power 293,220 929,880 Water, Sewerage and Land Rates 110,200 48,556 Maintenance and Repair of Equipment 702,192 515,778 Maintenance and Repair of Motor Vehicles 137,359 19,721 Renewal and Replacement 1,777 Advertising and Promotion 1,037 15,000 Entertainment and Public Relation 449,827 715,249 Printing and Stationery 29,708 19,734 Newspapers and Magazines 1,749,553 1,672,548 Cleaning Materials 440 Travelling and Subsistence Expenses 1,525 301,506 196,521 Postage and Telephone 42,000 35,000 Licences and Professional Services 408,781 362,475 Insurance 173,943 203,231 Bank Charges 116,239 Staff Welfare Expenses 2,854,689 1,353,106 Staff Meals 7,950 20,332 Miscellaneous Expenses 44,419,493 41,980,177 Total 10,942,731 7,143,391 **Net Profit** 

28

#### 27 KCB HOSPITALITY CENTRE TRADING ACCOUNT FOR THE YEAR ENDED 30TH JUNE 2009

	2008/2009	2007/2008
	KShs.	KShs.
Sales:		
Rooms	17,854,434	14,703,421
Beverages	9,814,005	3,200,738
Food	62,976,964	21,553,482
	1,009,226	535,292
Miscellaneous	1,009,220	
	91,654,629	39,992,933
Less: Cost of Sales	43,168,331	17,505,142
Gross Profit	48,486,298	22,487,791
Expenses		ar than de marini a reason agus an a chur àr agus maille in dife ag marini a
Salaries and Wages	23,209,997	8,828,874
Medical Expenses	2,842,206	147,691
Professional Clothes and Uniforms	136,289	3,161
Staff development	209,814	-
Heat, Light and Power	4,224,503	497,548
Water, sewerage & land rates	591,901	-
Maintenance and Repair of Buildings	126,009	3,640
Maintenance and Repair of Motor Vehicles	797,281	15,312
Maintenance and Repair of Equipment	290,520	
Renewal and Replacement of Equipment	1,448,935	3,417,957
Entertainment and Public Relations	87,976	32,980
Printing and Stationery	932,121	95,714
Newspapers and Magazines	16,875	1,165
Cleaning Supplies	1,108,216	1,003,187
Travelling and Subsistence Expenses	73,644	7,642
Telephone and postage	230,788	114,464
Licences and Professional Services	46,300	5,250
Insurance	199,172	37,991
Bank Charges	106,896	89,990
Staff Meals	419,002	200,445
Miscellaneous Expenses	2,585	48,195
Staff welfare Expenses	66,731	
Total	37,167,760	14,551,205
Net Profit	11,318,538	7,936,586

#### MASINGA INCOME STATEMENT

	2008/2009 KShs.	2007/2008 KShs.
Commission on sales	118,446	2,089,336
Expenses Salaries and Wages Medical Expenses Postage & Teplephone Hire of Equipment Travelling and Subsistence Expenses	64,672 8,404 3,000 174,696	719,749 5,867 - - 9,255
Total	° 250,772	734,871
Net Profit	(132,326)	1,354,465

Sub-Total

Kenya Utalii College,
Notes to the Financial Statements for the year ended 30th June 2009(Continued).

es Expenses Accommodation and Travel Expenses Ces Library Books & Periodicals ion Expenses  MINISTRATIVE EXPENSES FOR THE YI  The sand Uniforms		2007/200 KSh 1,873,64 4,737,66 72,72 2,194,72 2,107,49 11,861,32 2,361,71 696,46 87,07 25,992,83
Expenses Accommodation and Travel Expenses Ces Library Books & Periodicals ion Expenses S  MINISTRATIVE EXPENSES FOR THE YI Ces and Uniforms	4,985,166 47,000 2,358,070 5,391,235 9,936,163 2,519,007 460,130 	4,737,66 72,72 2,194,72 2,107,49 11,861,32 2,361,71 696,46 87,07
Expenses Accommodation and Travel Expenses Ces Library Books & Periodicals ion Expenses S  MINISTRATIVE EXPENSES FOR THE YI Ces and Uniforms	4,985,166 47,000 2,358,070 5,391,235 9,936,163 2,519,007 460,130 	4,737,66 72,72 2,194,72 2,107,49 11,861,32 2,361,71 696,46 87,07
Accommodation and Travel Expenses Ces  Library Books & Periodicals ion Expenses  MINISTRATIVE EXPENSES FOR THE YI  Library Books & Periodicals  MINISTRATIVE EXPENSES FOR THE YI  Library Books & Periodicals	4,985,166 47,000 2,358,070 5,391,235 9,936,163 2,519,007 460,130 	72,72 2,194,72 2,107,49 11,861,32 2,361,71 696,46 87,07 25,992,83
Expenses  Library Books & Periodicals  ion Expenses  MINISTRATIVE EXPENSES FOR THE YI  ses and Uniforms	47,000 2,358,070 5,391,235 9,936,163 2,519,007 460,130 	2,194,72 2,107,49 11,861,32 2,361,71 696,46 87,07 25,992,83
Library Books & Periodicals ion Expenses s  MINISTRATIVE EXPENSES FOR THE YI les and Uniforms	5,391,235 9,936,163 2,519,007 460,130 - 29,002,818 EAR ENDED 30TH JUNE 2	2,107,49 11,861,32 2,361,71 696,46 87,07 25,992,83
Library Books & Periodicals ion Expenses s  MINISTRATIVE EXPENSES FOR THE YI les and Uniforms	5,391,235 9,936,163 2,519,007 460,130 - 29,002,818 EAR ENDED 30TH JUNE 2	11,861,32 2,361,71 696,46 87,07 25,992,83
ion Expenses s  MINISTRATIVE EXPENSES FOR THE YI les and Uniforms	9,936,163 2,519,007 460,130 - 29,002,818 EAR ENDED 30TH JUNE 2	2,361,71 696,46 87,07 25,992,83
ion Expenses s  MINISTRATIVE EXPENSES FOR THE YI les and Uniforms	460,130 - 29,002,818 EAR ENDED 30TH JUNE 2	696,46 87,07 <b>25,992,8</b> 3
MINISTRATIVE EXPENSES FOR THE Y	460,130 - 29,002,818 EAR ENDED 30TH JUNE 2	696,46 87,07 <b>25,992,8</b> 3
MINISTRATIVE EXPENSES FOR THE Y	29,002,818 EAR ENDED 30TH JUNE 2	25,992,83
es and Uniforms	EAR ENDED 30TH JUNE 2	
es and Uniforms		2009
es and Uniforms		2009
	1,719,187	2,134,82
es	47,934,006	47,111,38
onery	7,925,066	7,977,53
	8,752,289	5,308,6
		7,721,9
		6,942,7
		7,829,1
		7,101,5
		3,783,3
		5,151,1
		13,014,6
		7,892,8
Board of Governors Expenses		827,2
		1,939,0
		8,008,4
	9,304,770	165,0
of fixed Assets	67.388.197	-
	208,236,188	132,909,5
I I I I I I I I I I I I I I I I I I I	ding & Other Miscellaneous Expenses s' Welfare Expenses ces l of fixed Assets	Repair of Buildings       9,519,331         Repair of Equipment       8,821,893         Repair of Vehicles       10,240,209         absistence Expenses       7,250,214         de Public Relations       4,234,203         Promotion       4,228,391         placement       10,163,416         pors Expenses       7,798,023         ding & Other Miscellaneous Expenses       1,210,280         as' Welfare Expenses       1,686,706         ces       9,364,776         I of fixed Assets       -         67,388,197

234,477,140

243,202,636

#### ESTABLISHMENT COSTS FOR THE YEAR ENDED 30TH JUNE 2009 32

Sub-Total	56,463,796	52,602,743
Insurances	1,922,013	2,103,743
Licences, Addit I ces and I foressional bol frees	1,922,615	2,103,745
Licences, Audit Fees and Professional Services	2,212,400	1,784,384
Postage and Telephone	3,085,198	3,948,432
Water, Sewerage and Land Rates	4,089,476	5,207,339
Heat, Light and Power	, ,	
	45,154,106	39,558,843

#### FINANACE COSTS FOR THE YEAR ENDED 30TH JUNE 2009 33

Grand Total	529,261,581	456,854,007
Sub-Total	1,081,639	2,146,207
Loss on Foreign Exchange	259,891	921,544
Bank Charges	821,748	1,224,663
Finance Costs		