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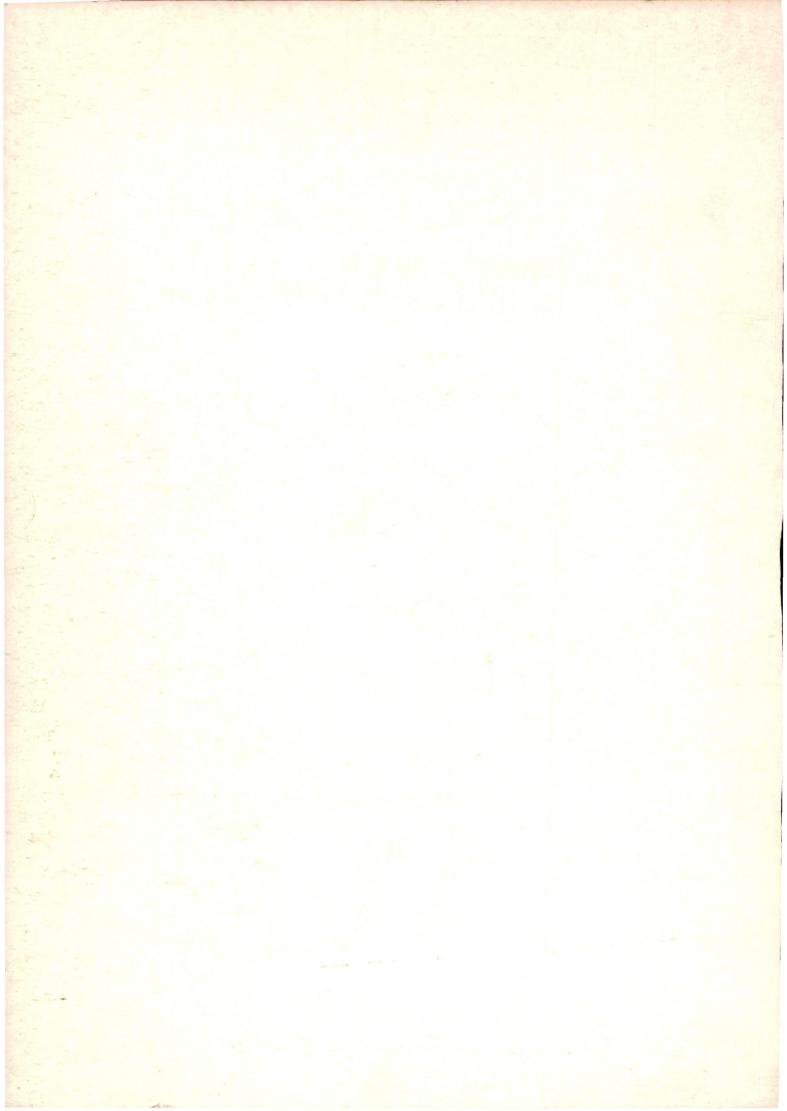
Sisal Board of Kenya

ANNUAL REPORT - 1991

AND

ANNUAL AUDITED ACCOUNTS:

1990/91 FINANCIAL YEAR



ANNUAL REPORT - 1991 AND ANNUAL AUDITED ACCOUNTS: 1990/91 FINANCIAL YEAR

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ANNUAL REPORT - 1991

BOARD MEMBERSHIP - 1991

| Joseph Kimtai Borter | - | Chairman |
|--|---|--|
| Joseph Wathua Kigwe | - | Member |
| Hon. Mwacharo Kubo, M.P | - | " |
| Fritz Kaestli | - | " |
| Anthony George Combos | - | " |
| Permanent Secretary, Ministry of Agriculture | - | ** |
| Permanent secretary, Ministry of Finance | - | " |
| Director of Agriculture | - | ,, |
| E.G. Karanja, Managing Director (Board Secretary) | - | ,, |
| Registered Head Office: | - | Old mutual Building, Kimathi Street P.O. Box 41179, NAIROBI. |
| Regional Offices: | - | Sisal Board Inspectorate, Mozambique Road, P.O. Box 81764, MOMBASA. |
| | | Sisal Board of Kenya Field Office, Sonyaco Plaza, HOMA BAY. |

REVIEW OF THE SISAL INDUSTRY IN KENYA - 1991

a. Sisal Production

Inspite of a dramatic slump in demand, with a corresponding steep decline in prices, production of Sisal in Kenya during 1991, registered a small increase over the 1990 level. A total of 39,800 metric tons of fibre and tow was produced. This compares with the 39,617 metric tons produced in 1990. The total production was however below the target of 45,000 metric tons set for the year under review.

The situation regarding small holder sisal unfortunately continued to be of great concern to the Board. After some encouraging signs of recovery in 1990, small-holder sisal production was very adversely affected by the contraction of the international trade in sisal fibre. Only 1,588 metric tons of the small-holder fibre grade (U.H.D.S.) was produced. This represents a decline of slightly over 50 percent when compared with the 1990 production. The Board's efforts to raise production of the small-holder sisal were therefore severely hampered by the sudden drop in the world demand of raw sisal fibre and sisal manufactures.

On a regional basis, production of all grades of sisal fibre and tow during the two consecutive years was as follows:-

| Province | Production in 1990 | Production in 1991 |
|---------------------|--------------------|---------------------------|
| Coast | 15,889 | 15,709 |
| Rift Valley | 15,345 | 16,561 |
| Central | 2,182 | 742 |
| Eastern | 4,607 | 5,754 |
| Nyanza | 1,594 | 1,040 |
| Takal Lala as as | 20.617 | 20,000 |
| Total whole country | 39,617 | 39,800 |

b. Sisal Marketing

After an upward trend in demand and sisal fibre prices, the situation in the world sisal market dramatically worsened during the first quarter of 1991. This had serious implications for the sisal industry in Kenya. Sales of Kenya's sisal fibre to the world declined to well below the annual average of 30,000 metric tons.

During 1991, the country exported 24,436 metric tons of fibre and tow. This figure compares unfavourably with the 30,829 metric tons exported in 1990. Foreign exchange receipts from the sale of the 1991 fibre and tow production amounted to the equivalent of Kshs. 329,031,385. The corresponding figure for 1990 was Kshs. 378,003,422. Considering the large and unexpected drop in world sisal prices, the sisal industry in Kenya therefore performed commendably. The policy of exporting only the best quality fibre continues to pay dividends. The Board's Inspectorate at Mombasa will therefore continue to apply strict quality control procedures for all exported sisal.

The ten leading country destinations for Kenya's sisal exports in 1991 were Portugal; South Korea; Japan; Taiwan; United Kingdom; Egypt; Belgium; Spain; Australia and Algeria in that order. Exports to the Eastern European countries dwindled substantially, with the most notable case being that of the former U.S.S.R. In fact the failure by Kenya to secure

the usual large sisal sale contract to the former U.S.S.R. represents the greatest part of the country's decline in sisal exports in 1991. Exports to the Ivory Coast and Pakistan were also unexpectedly low. The Pakistan market is especially important as an outlet for small-holder sisal.

Sales of sisal to the domestic market were encouraging, considering the state of the country's economy. A total of 6,063 metric tons of fibre was sold to the local spinning mills. The value of these local sales was Kshs. 49,056,332. In 1990, a total of 6,792 tons of sisal fibre worth Kshs. 52,339,152 was sold to the domestic market. The local sisal manufactures consisted mainly of twine/yarn; coffee bags; tea harvest bags; rope and sisal cloth. The manufacture of the sisal/jute combination grain bag has not yet resumed.

c. Sisal Board Operations

For the second year running, the Board realized a financial surplus from the 1990/91 operational budget. The result was achieved despite the worsening state of the sisal industry. The Board intends to maintain a small surplus situation in its revenue and expenditure account at the end of the current financial year and during the future years. This is a reversal of the period before the 1989/90 financial year.

It is planned that with a modest surplus in the operational budget, the Board will continue with the implementation of the small-holder sisal rehabilitation and the sisal research projects. The annual funding levels will however remain static during the current and the next two years i.e. a total of Kshs. 200,000 per year.

Pre-shipment inspection of sisal was and still remains one of the major roles of the Board. This has enabled the Board to continue to uphold the country's reputation as an exporter of some of the best sisal fibre in the world.

E.G. KARANJA MANAGING DIRECTOR

REPORTOFTHE AUDITOR-GENERAL (CORPORATIONS) ON THE ACCOUNTS OF SISAL BOARD OF KENYA FOR THE YEAR ENDED 30 JUNE 1991

I have examined the accounts of the Sisal Board of Kenya in accordance with Section 29 of the Exchequer and Audit Act, (Cap 412). I have obtained all the information and explanations that I have required for the purpose of the audit. Proper books of account have been kept, and the accounts are in agreement therewith and comply with the sisal Industry Act (Cap 341).

In my opinion, the Balance Sheet and the Income and Expenditure account, when read together with the notes thereon, present a true and fair view of the Board's state of affairs as at 30 June 1991 and of its surplus for the year ended on that date.

A.J. OKOTH AUDITOR - GENERAL (CORPORATIONS)

19 December 1991

SISAL BOARD OF KENYA BALANCE SHEET AS AT 30TH JUNE 1991

| | | 1990/91 | 1989/90 |
|------------------------------------|---------|--------------|----------------|
| | NOTES | K£ | K£ |
| FIXED ASSETS | (1 & 2) | 528,579 | 539,423 |
| RESERCH PROJECT | (3) | 498 | - |
| CURRENT ASSETS:- | | | |
| - Stocks | (4) | 2,773 | 1,679 |
| - Debtors | (5) | 36,703 | 34,521 |
| - Cash and bank | (6) | 5,555 | 9,489 |
| TOTAL CURRENT ASSETS | | 45,031 | 45,689 |
| CURRENT LIABILITIES:- | | | |
| - Creditors | (7) | 49,828 | <u>59,655</u> |
| NET CURRENT ASSETS SUSPENSE A/C | | (4,797) — | (13,966) 37 |
| TOTAL NET ASSETS | | 524,280 | 525,494 |
| FINANCED BY: | | | |
| REVALUATION RESERVE | (8) | 377,176 | 377,176 |
| GENERAL FUND | (9) | 147,104 | 148,318 |
| | , , | 524,280 | 525,494 |

SIGNED:

E.G. KARANJA MANAGING DIRECTOR

J.W. KIGWE BOARD MEMBER

DATE: 18TH DEC. 1991

INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 30TH JUNE 1991

| INCOME | NOTES | 1990/91 K£ | 1989/90 K£ |
|--------------------------------------|-------|---------------|----------------|
| Cess Income | (10) | 59,722 | 55,478 |
| Rent Income | (11) | 78,241 | 78,241 |
| Inspection Service Charge Income | (12) | 93,795 | 79,884 |
| Licence Income | (13) | 3,514 | 1,147 |
| Rebaling Income Miscellaneous Income | | 1,601 338 | 1,512 2,632 |
| TOTAL INCOME | | 237,211 | 218,894 |
| EXPENDITURE Administrative and | | | |
| General Expenses | (14) | 146,949 | 115,727 |
| Personal Emoluments | (15) | 84,953 | 63,957 |
| TOTAL EXPENSES | | 231,902 | 179,684 |
| TRANSFER TO GENER | RAL | | |
| FUND ACCOUNT | | 5,309 | 39,210 |

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 1991

NOTE 1 ACCOUNTING POLICIES

- (a) The accounts have been prepared on the historical cost basis of accounting.
- (b) The fixed assets have been depreciated on a reducing balance method on monthly basis at the following rates:-

| (i) | Godowns | 3% |
|-------|----------------------------------|-----|
| (ii) | Godown equipments | 10% |
| (iii) | Inspectorate Plant and equipment | 10% |
| (iv) | Motor Vehicles | 25% |
| (v) | Furniture, fittings and fixture | 10% |
| (iv) | Office Block - Mombasa | 3% |

NOTE 2 SCHEDULE OF FIXED ASSETS IN K£

| Asset | Cost | Add. 1990/91 | Disp. 1990/91 | Accum. Dep. | Curr. Dep. | 1989/90 Book Value | 1990/91 Book Value |
|---|---------|-----------------|------------------|----------------|---------------|--------------------------|--------------------------|
| | K£ | K£ | K£ | K£ | K£ | K£ | K£ |
| GODOWN 1 | 222,590 | - | - | 16,718 | 6,176 | 205,872 | 199,696 |
| GODOWN II | 73,778 | - | - | 4,360 | 2,213 | 69,418 | 67,205 |
| GODOWN III | 163,599 | - | - | 10,209 | 4,601 | 153,390 | 148,789 |
| GODOWN IV FURNITURE, FITTINGS AND EQUIPMENT:- | 62,250 | - | - | 3,678 | 1,757 | 58,572 | 56,814 |
| GODOWN OFFICE BLOCK - | 20,035 | 1,000 | - | 15,467 | 514 | 4,568 | 5,054 |
| MOMBASA | 5,030 | • | - | 38 | 149 | 4,992 | 4,843 |
| FURNITURE, FITTINGS AND EQUIPMENT - | 12 545 | 1 402 | | 7.044 | 00.4 | 7.55 | <i>c.</i> 1.10 |
| HEAD OFFICE | 13,745 | 1,493 | - | 7,863 | 834 | 7,656 | 6,540 |

| FURNITURE, FITTINGS AND EQUIPMENT - M/D'S RES. | 900 | 320 . | - | 15 | 120 | 885 | 1,085 |
|---|---------|--------------|---|--------|--------|---------|---------|
| MOTOR VEHICLES | 49,955 | - | - | 22,776 | 6,794 | 27,178 | 20,384 |
| ASK SHOW STAND MOMBASA | 9,254 | 13,043 | - | 2,362 | 1,766 | 6,892 | 18,169 |
| TOTALS | 621,136 | 15,856 | - | 83,488 | 24,924 | 539,423 | 528,579 |

NOTE 3 SISAL RESEARCH PROJECT

The Board has started a sisal research project whose benefits are expected to accrue to the Sisal Industry in the long run. The costs incurred to this project have been capitalised however, no depreaciation has been provided for it.

NOTE 4 STOCK

The stock mainly consists of rebaling ropes and baling press oils and consumable parts. The stocks are valued at cost price.

| NOTE 5 DEBTORS | K£ |
|---------------------------------------|--------|
| Cess and rebaling debtors | 13,060 |
| Rent debtors | 2,828 |
| African Fibre Exporters | 202 |
| Agave Plantations | 149 |
| Banita Group | 4,222 |
| Epso Limited | 214 |
| Gicheha Farms | 68 |
| Kenya Trade and Development | 6 |
| Pelato | 515 |
| Phoenix | 121 |
| S.G.S. Ltd | 85 |
| Standard Chartered Estates Management | 1,589 |
| Sulmac | 665 |
| Teita Estates | 2,338 |
| Vipingo Estate | 16 |
| Well-run Exporters | 766 |
| Wigglesworth Exporters | 3,730 |
| Nyari Investments | 1,060 |
| Marwa | 46 |
| East African Fibre Exporters | 34 |
| George Scourbouts | 13 |

| Staff debtors:- | |
|------------------------------------|--------|
| Shem Goga | 50 |
| Kigondu N.F. | 327 |
| Kamau B.G. | 1 |
| Karanja E.G. | 784 |
| Omonya C.B. | 10 |
| Rimba E.B. | 508 |
| Gatheca F.M. | 9 |
| Cheruiyot J.K. | 255 |
| Kimata G. | 141 |
| Tiampati G.N. | 40 |
| Prepayments:- | |
| Juja Caltex Service Station | 1,500 |
| Entertainment Allowance | 110 |
| Transport Allowance | 200 |
| Kenya Power & Lighting | 107 |
| Kenya Posts and Telecommunications | 132 |
| City Commission | 120 |
| Municipal Council of Mombasa | 120 |
| Municipal Council of Homa Bay | 18 |
| Kenya Trust Company | 544 |
| | 36,703 |

NOTE 6 CASH AND BANK BALANCES

| Petty cash balance - Mombasa Petty Cash balance - Nairobi | 61 263 5,231 |
|--|--------------------|
| • | 5,231 |
| | - |
| Bank Balance | |
| | 5,555 |
| NOTE 7 CREDITORS | K£ |
| Creditors Control Account | 14,765 |
| Payroll Creditors:- | |
| Union Dues | 33 |
| Pay As You Earn | 288 |
| National Hospital Insurance Fund | 1,365 |
| Ukulima Co-operative | 273 |
| Harambee Co-operative | 30 |
| | 20,792 |
| John Ngotho Kibuiya | 80 |
| Kenya Posts and Telecommunications | 362 |

| T A ' T I | 504 |
|--------------------------------|--------|
| Jowan Agencies Ltd. | 584 |
| Service Charge Payable (H/Bay) | 12 |
| Ministry of Agriculture | 1,568 |
| Kenya Airways | 3,053 |
| Agro-Development | 303 |
| East African Bag & cordage | 1,033 |
| Neccael Stationers | 325 |
| Jostevex Printers | 897 |
| Kenya National Farmers union | 260 |
| securicor Alarms (K) Ltd. | 57 |
| Uncle James Ltd. | 305 |
| Doughty Ltd. | 177 |
| New Badhawi | 117 |
| Auditor General Corporations | 500 |
| Majani Mingi | 1,285 |
| Staff Creditors:- | |
| Gachuhi D.N. | 50 |
| Ndava J.N. | 4 |
| Kabuthi M.W. | 1,310 |
| | 49,828 |

NOTE 8 REVALUATION RESERVE

Revaluation Reserve of K£377,176 arose in the 1988/89 financial year following the revaluation of the fou godowns in Mombasa.

| NOTE 9 | GENERAL FUND | | |
|------------------------|--------------|---------|--|
| | 1990/91 | 1989/90 | |
| | K£ | K£ | |
| Balance Brought forwa | rd 148,318 | 109,326 | |
| Prior Period Items | (6,523) | (218) | |
| | 141,795 | 109,108 | |
| Transfer from Income a | and | | |
| Expenditure Account | 5,309 | 39,210 | |
| | 147,104 | 148,318 | |

The prior period items of K£6,523 is the net balance arising from adjustments carried out in the debtors accounts Retirement Benefit Scheme premiums, fixed assets account and settlement of liabilities in respect of previou years that no provision had been made made.

NOTE 10 CESS INCOME

Cess is levied on the farmers on the basis of K£1.5 for every ton of sisal produced. During the 1990/91 a total of 39,814 tons of sisal was invoiced earning the Board a cess revenue of K£59,722.

NOTE 11 RENTAL INCOME

Rental income of K£78,241 was earned from the Board's four godowns in Mombasa that are rented out to tenants which cover a total floor area of 89,047 square feet.

NOTE 12 INSPECTION SERVICES CHARGE

Inspection Service Charge is levied on sisal inspected by the Board and sold out both locally and overseas. During the 1990/91 financial year, sisal worth K£18,759,000 in value was sold both locally and overseas hence earning the Board an income of K£93,795 which is 0.5% of gross value of sisal sold.

NOTE 13 LICENCE INCOME

Licence income is derived from export licences at a rate of K£2.5 per licence on approval, licences granted to sisal estates to process sisal leaves in their factory and agency licence.

NOTE 14 ADMINISTRATIVE AND GENERAL EXPENSES

| | 1990/91 | 1989/90 |
|--------------------------------|---------|---------|
| | K£ | K£ |
| Loan Interest | - | 191 |
| R.B.S. Premiums | 3,427 | 6,616 |
| Travelling and Accomodation | 10,345 | 15,763 |
| Entertainment Allowance | 660 | 660 |
| Transport Allowance | 1,200 | 1,200 |
| Office Rent | 10,233 | 9,215 |
| Rent-M.D's residence | 10,000 | 8,400 |
| General Insurance Premiums | 10,600 | 8,169 |
| Security Expenses | 1,487 | 1,297 |
| Conservancy Expenses | 503 | 407 |
| Electricity Expenses | 629 | 502 |
| Baling Press running expenses | - | 4,129 |
| Rebaling Ropes Expenses | 2,393 | - |
| Baling Press Oil Expenses | 500 | - |
| Motor Vehicle Running Expenses | 16,597 | 8,596 |
| Board Members Expenses | 2,282 | 288 |
| Sisal Damage Claim | - | 7 |
| Newspapers and Publications | 991 | 659 |
| Tax Penalty | - | 1,064 |
| Printing and stationery | 6,034 | 5,067 |
| Telephone Expenses | 6,975 | 5,587 |
| Trade Fairs and Exhibitions | 2,416 | 1,061 |

| Medical Expenses | 2,762 | 2,123 |
|--------------------------------------|------------|---------|
| Staff Uniforms | 2,542 | 536 |
| Repairs and Maintenance:- | -,- | |
| - Office Equip H/O | 2,266 | 739 |
| - Godowns | 613 | - |
| - Office Equip Inspectorate | 470 | - |
| - M/D's Residence | 109 | - |
| - A.S.K. show Stand | - | 375 |
| - General | - | 1,184 |
| Subscriptions | 769 | 586 |
| Advertising and Publicity | 2,589 | 2,893 |
| Sitting Allowance | · - | 570 |
| Sundry Expenses | 1,835 | 1,249 |
| Land Rent | 737 | 736 |
| Donations | - | 1,500 |
| Postage | 440 | 303 |
| Transport Expenses | 556 | 714 |
| Bank Charges | 803 | 656 |
| Miscelleneous Loss | - | 600 |
| N.S.S.F. | 1,591 | 1,549 |
| Service Charge | 258 | 957 |
| Gratuity | 5,023 | - |
| Pension Contribution | 2,091 | - |
| Staff Training & Welfare | 876 | - |
| Subsistence Allowance | 1,326 | - |
| Legal Expenses | 46 | - |
| Leave Travelling Expenses | 489 | • |
| Overseas Conference expenses | 6,030 | - |
| Audit Fees | 500 | - |
| Suspense Account | 32 | - |
| Depreciation:- | | |
| - Godowns | 14,747 | 15,069 |
| - Motor Vehicles | 6,794 | 2,686 |
| - furniture, fix. & Equip Godown | 514 | 324 |
| Office Block - Msa. | 149 | 38 |
| - Furniture, Fix. & Equip H/O | 834 | 823 |
| - Furniture, Fix. & Equip M/D's Res. | 120 | 15 |
| - A.S.K. Show Stand | 1,766 | 624 |
| | 146,949 | 115,727 |

| NOTE 15 | PERSONAL EMOLUMENTS | | |
|-------------------|---------------------|-------------------|--|
| | 1990/91 | 1989/90 | |
| | K£ | K£ | |
| Wages | 198 | 920 | |
| Salaries | 61,787 | 45,585 | |
| House Allowance | 19,608 | 13,281 | |
| Acting Allowance | 24 | 873 | |
| Bicycle Allowance | 30 | 30 | |
| honorarium | 2,605 | 3,000 | |
| Overtime | 701 | 268 | |
| <u> </u> | 84.953 | 63,957 | |

EMPLOYMENT AND STAFF COST

| | 1990/91 | |
|------------------------|------------------------|-------------------------|
| Category of Employment | Number of Employees | Total Staff Costs in K£ |
| 1. Management | 2 | 12,477 |
| 2. Skilled | 19 | 49,361 |
| 3 Unskilled | 21 | 20,510 |
| Total | 42 | 82,348 |

The employment and staff cost for 1990/91 is as indicated in the above table. During the finacial year 2 unskilled employees left Board's service reducing the total number of employees to 40 as at the 30th June 1991 comprising of 2 in the management, 19 skilled and 19 unskilled categories. The gross staff costs of K£82,348 is excluding the chairman's Honorarium of K£2605 which constituted part of the gross amount in personal emoluments.

