REPUBLIC OF KENYA



OFFICE OF THE AUDITOR-GENERAL

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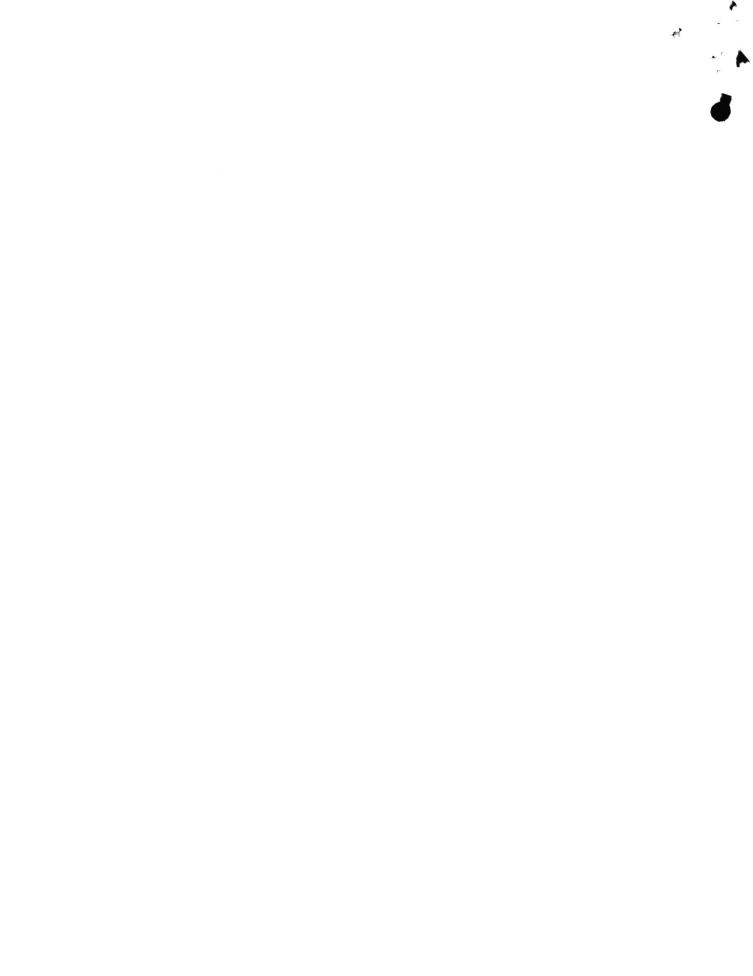
OF

THE AUDITOR-GENERAL

ON

THE FINANCIAL STATEMENTS OF NAIROBI HEALTH MANAGEMENT BOARD

FOR THE YEAR ENDED 30 JUNE 2007





NATIONAL GOVERNMENT ENTITY NAIROBI HEALTH MANAGEMENT BOARD

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED JUNE 30th, 2007

Prepared in accordance with the Cash Basis of Accounting Method under the International Public Sector Accounting Standards (IPSAS)

> Nairobi Health Managemen. Board P.O. BOX 48651-00100, GPO, Tel: 2710260 / 1 Lady Northey Home State House Avenue Nairobi.

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I. KEY ENTITY INFORMATION AND MANAGEMENT

(a) Background information

The NAIROBI HEALTH MANAGEMENT BOARD was formed on 26th July, 2000 by merging the health functions of Ministry of Local government and the Ministry of Health (in Nairobi) at cabinet level, the Nairobi Health Management Board is represented by the Cabinet Secretary for DEVOLUTION AND PLANNING who is responsible for the general policy and strategic direction of the entity.

(b) Principal Activities

The principal activity/mission of the Nairobi Health Management Board as per the Nairobi Health Management board Order, 2000 is to "administer, manage and development of provincial and district hospitals, Public health centres, dispensaries and clinics in Nairobi". Currently due to the devolution process the board is more of an advisory organ.

(c) Key Management

The Nairobi Health Management Board's day-to-day management is under the following key organs:

- The Secretary to the Board/Nairobi County Chief Officer Health
- The Ag. Chief Executive Officer/ Nairobi County Director of Medical Services: and
- The Administrator

(d) Fiduciary Management

The key management personnel who held office during the financial year ended 30th June 2007 and who had direct fiduciary responsibility were:

	Name	Designation	Key qualifications	Responsibility
1.	Dr. Stephen Ochiel	Chairman	MB, ChB, MMED Consultant Gynaecologist and Lecturer UoN	 Chairs board meetings Oversees smooth running of board meetings Ensure effective implementation of board decisions
2.	Dr. Robert Ayisi	Secretary/CCO-H	MB ChB, MMED, MPH.	 Secretary to the board and Chief Officer Health Services Nairobi City County Ensures the board meets, procedures are properly minuted and records are properly maintained
3.	Dr. Samuel Ochola	Ag. CEO/CDMS	MB ChB, MPH, Diploma in HSM	 Helps create the vision by providing professional and technical support and advice Monitor organizational performance closely, keeping the board appropriately informed. Ensures operational/performance issues are quickly and effectively dealt with.

				 Maintains an ability to innovate ar question the status quo even when he/she created it him/herself. To implement governance arrangements and sound systems o internal control. 	
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(e) Fiduciary Oversight Arrangements

The Board provides the overall fiduciary oversight and receives regular reports from the Finance and General Purpose Committee and the Audit Committee. Internal controls are in place with Ag. CEO overseeing the day-to-day prudent management of finances supported by an Internal Auditor.

(f) Entity Headquarters

P.O. Box 48651 00100 GPO Lady Northey Home State House Avenue Nairobi, KENYA

(g) Nairobi Health Management Board

Telephone: (020) 2710260 E-mail: ceo@nairobihmb.co.ke

(h) Entity Bankers

Co-operative Bank of Kenya Limited Co-op House Branch P. O. Box 67881 City Square 00200 Nairobi, Kenya

(i) Independent Auditors

Auditor General Kenya National Audit Office Anniversary Towers, University Way P.O. Box 30084 GPO 00100 Nairobi, Kenya

(j) Principal Legal Adviser

The Attorney General State Law Office Harambee Avenue P.O. Box 40112 City Square 00200 Nairobi, Kenya

> Hairobi Health Managemen Board P.O. BOX 48651-00100, GPO, Tel: 2710260 / 1 Lady Northey Home State House Avenue Nairobi.

II. STATEMENT OF ENTITY MANAGEMENT RESPONSIBILITIES

Section 81 (1) of the Public Finance Management Act, 2012 requires that, at the end of each financial year, the accounting officer for a national government entity shall prepare financial statements in respect of that entity. Section 81 (3) requires the financial statements so prepared to be in a form that complies with relevant accounting standards as prescribed the Public Sector Accounting Standards Board of Kenya from time to time.

The Ag. Chief Executive Officer of Nairobi Health Management Board is responsible for the preparation and presentation of the Board's financial statements, which give a true and fair view of the state of affairs of the Board for and as at the end of the financial year 2006-2007 ended on June 30, 2007. This responsibility includes: (i) maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the entity; (iii) designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) safeguarding the assets of the Board; (v) selecting and applying appropriate accounting policies; and (vi) making accounting estimates that are reasonable in the circumstances.

The Ag. Chief Executive Officer accepts responsibility for the Board's financial statements, which have been prepared on the Cash Basis Method of Financial Reporting, using appropriate accounting policies in accordance with International Public Sector Accounting Standards (IPSAS) and relevant legal framework of the Government of Kenya. The Ag. Chief Executive Officer is of the opinion that the Board's financial statements give a true and fair view of the state of Board's transactions during the financial year ended June 30, 2007, and of the Board's financial position as at that date. The Ag. Chief Executive Officer in charge of the Nairobi Health Management Board further confirms the completeness of the accounting records maintained for the Board, which have been relied upon in the preparation of the Board's financial statements as well as the adequacy of the systems of internal financial control.

The Ag. Chief Executive Officer in charge of the Nairobi Health Management Board confirms that the entity has complied fully with applicable Government Regulations and the terms of external financing covenants (where applicable), and that the entity's funds received during the year under audit were used for the eligible purposes for which they were intended and were properly accounted for. Further, the Ag. Chief Executive Officer confirms that the Board's financial statements have been prepared in a form that complies with relevant accounting standards prescribed by the Public Sector Accounting Standards Board of Kenya.

Approval of the financial statements

The Board's financial statements were approved and signed by the Chairman, Secretary and Ag. Chief Executive Officer on 3rd November 2016.

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Ag. Chief Executive Officer

Mairobi Health Management Board P.O. BOX 48651-00100, GPO, Tel: 2710260 / 1 Lady Northey Home State House Avenue

REPUBLIC OF KENYA

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P.O. Box 30084-00100 NAIROBI

OFFICE OF THE AUDITOR-GENERAL

REPORT OF THE AUDITOR-GENERAL ON NAIROBI HEALTH MANAGEMENT BOARD FOR THE YEAR ENDED 30 JUNE 2007

REPORT ON THE FINANCIAL STATEMENTS

I have audited the accompanying financial statements of Nairobi Health Management Board set out on pages 6 to 15, which comprise the statement of assets and liabilities as at 30 June 2007, and the statement of receipts and payments, summary statement of appropriation and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Cash Basis) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

The management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

Auditor-General's Responsibility

My responsibility is to express an opinion on these financial statements based on the audit and report in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. The audit was conducted in accordance with the International Standards of Supreme Audit Institutions (ISSAIs). Those standards require compliance with ethical requirements and that the audit be planned and performed to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor

Report of the Auditor-General on the Financial Statements of Nairobi Health Management Board for the year ended 30 June 2007

Promoting Accountability in the Public Sector

considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. An audit also includes evaluation of the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the management, as well as evaluating the overall presentation of the financial statements. I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my adverse opinion.

Basis for Adverse Opinion

1. Late Submission of Financial Statements

The financial statements for the year ended 30 June 2007 were submitted to the Auditor-General on 19 January 2017 which was more than nine years after the required submission date of 30 September 2007. This is contrary to Section 47 of the Public Audit Act, 2015 which requires submission of financial statements to the Auditor-General not later than three months after the end of the financial year to which the accounts relate. Consequently, the Board was in breach of the law.

2. Presentation and Disclosures in the Financial Statements

The statement of compliance and basis of preparation at Note 1 on significant accounting policies indicate that the figures in the financial statements have been presented in thousands. However, this has not been indicated clearly on pages 6, 7,8, 9, 10, 13 and 14. Consequently, the financial statements have not been prepared in accordance with the reporting guidelines issued by the Public Sector Accounting Standards Boards.

3. Use of Goods and Services

The statement of receipts and payments for the year ended 30 June, 2007 reflects total expenditure of Kshs.13,160,000 on use of goods and services. However, the supporting schedule reflects an amount of Kshs.13,346,000 resulting in unexplained difference of Kshs.186,000. Consequently, the completeness and accuracy of use of goods and services expenditure of Kshs.13,160,000 can not be confirmed.

4. Bank Balance

Note 6A to the financial statements reflects a bank balance of Kshs. 6,846,000 as at 30 June 2007. However, the cash book reflects a balance of Kshs. 7,763,489 resulting in unreconciled difference of Kshs. 917,489. In the circumstances, the completeness and accuracy of bank balance of Kshs. 6,846,000 as at 30 June 2007 can not be confirmed.

Report of the Auditor-General on the Financial Statements of Nairobi Health Management Board for the year ended 30 June 2007

Adverse Opinion

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In my opinion, because of the significance of the matters discussed in the Basis for Adverse Opinion section of my report, the financial statements do not present fairly, the financial position of Nairobi Health Management Board as at 30 June 2007, and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Cash Basis) and do not comply with the Public Finance Management Act, 2012.

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FCPA Edward R. O. Ouko, CBS AUDITOR-GENERAL

Nairobi

22 October 2018

Report of the Auditor-General on the Financial Statements of Nairobi Health Management Board for the year ended 30 June 2007

IV. STATEMENT OF RECEIPTS AND PAYMENTS

	Note	2006-2007 Kshs	2005-2006 Kshs
RECEIPTS			
Transfers from other government entities	1	2,500	2,000
Other Receipts	2	14,061	19,193
TOTAL RECEIPTS		. 16,561	21,193
PAYMENTS	_		
Use of goods and services	3	13,160	11,947
Acquisition of Assets	4	2,710	9,682
Other Payments	5	2,158	2,141
TOTAL PAYMENTS		18,027	23,771
SURPLUS/DEFICIT		(1,466)	(2,578)

The accounting policies and explanatory notes to these financial statements form an integral part of the financial statements. The entity financial statements were approved on 3rd November 2016 and signed by:

Chairman

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Ag. Chief Executive Officer

Nairobi Health Management Board P. O. BOX 48651-00100, GPO, Tel: 2710260 / 1 Lady Northey Home State House Avenue Nairobi.

V. STATEMENT OF ASSETS AND LIABILITIES

	Note	2006-2007 Kshs	2005-2006 Kshs
FINANCIAL ASSETS		1 6.0110	14343
Cash and Cash Equivalents			
Bank Balances	6A	6,846	8,354
Outstanding Imprest	6B	48	6
TOTAL FINANCIAL ASSETS	-	6,894	8,360
LESS: FINANCIAL LIABILITI	ES		
TOTAL FINANCIAL LIABILI	LIES =		
NET FINANCIAL ASSETS/(LL	ABILITIES)		
REPRESENTED BY			
Fund balance b/fwd.		8,360	10,938
Surplus/Deficit for the year		(1,466)	(2,578)
NET FINANCIAL POSITION		6,894	8,360

The accounting policies and explanatory notes to these financial statements form an integral part of the financial statements. The entity financial statements were approved on **3rd November 2016** and signed by:

Chairman

Ag. Chief Executive Officer

Secretary

Neirobi Health Manugement Board P.O. BOX 48651-00100, GPO, Tel: 2710260 / 1 Lady Northey Home State House Avenue Nairobi.

VI. STATEMENT OF CASH FLOW

	Note	2006-2007 Kshs. '000'	2005-2006 Kshs
Receipts for operating income			
Proceeds from Transfers from other Government Entities	1	2,500	2,000
Other Revenues	2	14,061	19,193
Payments for operating expenses			
Use of goods and services	3	(13,160)	(11,947)
Other Expenses	5	(2,158)	(2, 141)
Net cash flow from operating activities		1,244	7,105
CASHFLOW FROM INVESTING ACTIVITIES			
Acquisition of Assets	4	(2,710)	(9,682)
Net cash flows from Investing Activities		(1,466)	(2,578)
NET INCREASE IN CASH AND CASH EQUIVAL	ENT	(1,467)	(2,578)
Cash and cash equivalent at BEGINNING of the yea	ľ.,	8,360	10,938
Cash and cash equivalent at END of the year		6,894	8,360

The entity financial statements were approved on 3^{rd} November 2016 and signed by:

tt Nairobi Health Management Chairman Board P. O. BOX 48651-00100, GPO, Tel: 2710260 / 1 1500 Lady Northey Home State House Avenue Nairobi. Ag. Chief Executive Office

VII. SUMMARY STATEMENT OF APPROPRIATION: RECURRENT AND DEVELOPMENT COMBINED

Revenue/ Expense Item	No	otes	Original Budget	Adjustments	Final Budget	Actual on Comparable Basis	Budget Utilization Difference	% of Utilization Difference to Final Budget
			а	b	c=a+b	d	e=d-c	f=d/c %
Use of goods and services		3	18,120	-2,910	15,210	13,160	2,049	87%
Acquisitio n of Assets		4	2,260	-1,890	370	2,710	-2,340	732%
Other Payments		5	3,500	-200	3,300	2,158	1,142	65%
TOTALS			23,880	-5,000	18,880	18,027	852	

**Adjustments explained

The adjustments were done and approved by the board on the 26th April, 2006.

The entity financial statements were approved on 3rd November 2016 and signed by:

Chail man Nairobi Health Management Board P. O. BOX 48651-00100, GPO, Secretary Tel: 2710260 / 1 Lady Northey Home State House Avenue Nairobi. Ag Chief Executive Officer

VIII. SUMMARY STATEMENT OF APPROPRIATION: RECURRENT

Revenue/ Expense Item	Not	tes	Original Budget	Adjustments*	Final Budget	Actual on Comparable Basis	Budget Utilization Difference	% of Utilization Difference to Final Budget
			а	b	c=a+b	d	e=d-c	f=d/c %
Use of goods and services		3	18,120	-2,910	15,210	13,160	2,049	87%
Acquisitio n of Assets		4	2,260	-1,890	370	2,710	-2,340	732%
Other Payments		5	3,500	-200	3,300	2,158	1,142	65%
TOTALS			23,880	-5,000	18,880	18,027	852	

The entity financial statements were approved on 3rd November 2016 and signed by:

Chairman Secretary

Ag. Chief Executive Officer

Neirobi Health Management Board P. O. BOX 48651-00100, GPO, Tel: 2710260 / 1 Lady Northey Home State House Avenue Nairobi.

IX. SIGNIFICANT ACCOUNTING POLICIES

The principle accounting policies adopted in the preparation of these financial statements are set out below:

1. Statement of compliance and basis of preparation

The financial statements have been prepared in accordance with and comply with International Public Sector Accounting Standards (IPSAS) with particular emphasis on Cash Basis Financial Reporting under the Cash Basis of Accounting and relevant legal framework of the Government of Kenya. The financial statements comply with and conform to the form of presentation prescribed by the Public Sector Accounting Standards Board of Kenya.

The financial statements are presented in Kenya Shillings, which is the functional and reporting currency of the NHMB and all values are rounded to the nearest thousand (Kshs'000). The accounting policies adopted have been consistently applied to all the years presented.

The financial statements have been prepared on the cash basis following the Government's standard chart of accounts. The cash basis of accounting recognises transactions and events only when cash is received or paid by the NHMB.

2. Recognition of revenue and expenses

The NHMB recognises all revenues from the various sources when the event occurs and the related cash has actually been received by the NHMB. In addition, the NHMB recognises all expenses when the event occurs and the related cash has actually been paid out by the entity.

3. In-kind contributions

In-kind contributions are donations that are made to the NHMB in the form of actual goods and/or services rather than in money or cash terms. These donations may include vehicles, equipment or personnel services. Where the financial value received for in-kind contributions can be reliably determined, the entity includes such value in the statement of receipts and payments both as revenue and as an expense in equal and opposite amounts; otherwise, the contribution is not recorded.

4. Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at the Central Bank of Kenya and at various commercial banks at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents also include short term cash imprests and advances to authorised public officers and/or institutions which were not surrendered or accounted for at the end of the financial year.

SIGNIFICANT ACCOUNTING POLICIES (Continued)

5. Receivables and payables

These relate to provisioning balances for the GAV and Exchequer accounts as required by the current Government Financial Regulations and Procedures. These provisioning balances do not have an impact on the receipts and payments and therefore do not contravene the principles on the cash based IPSAS.

6. Budget

The budget is developed on the same accounting basis (cash basis), the same accounts classification basis, and for the same period as the financial statements. The Nairobi Health Management's budget was approved as required by Law and as detailed in the Government of Kenya Budget Printed Estimates. A high-level assessment of the Nairobi Health Management's actual performance against the comparable budget for the financial year under review has not been included in an annex to these financial statements but the board confirms that we have not exceeded the budget item.

7. Comparative figures

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in presentation.

8. Subsequent events

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2007.

X. NOTES TO THE FINANCIAL STATEMENTS

1 TRANSFERS FROM OTHER GOVERNMENT ENTITIES

	Description	2006-2007 Kshs	2005-2006 Kshs
	Transfers from Central government entities		
	Ministry of Local Government	2,500	2,000
	TOTAL	2,500	2,000
2	OTHER REVENUES		
F	Receipts from Voluntary transfers other than grants-	2006-2007 Kshs	2005-2006 Kshs
E	Donations in Kind : UNFPA	14,061	13,071 6,122
T	otal	14,061	19,193
3 1	JSE OF GOODS AND SERVICES		
		2006-2007 Kshs	2005-2006 Kshs
D	omestic Travel & Subsistence, and other Transportation Costs		
	omestic Travel & Subsistence, and other Transportation Costs ommunication, supplies and services	Kshs	Kshs
Co		Kshs 454	Kshs 702
Co	ommunication, supplies and services	Kshs 454 1,176	Kshs 702 994
Co Pr Tr	ommunication, supplies and services inting, advertising and information supplies & services	Kshs 454 1,176 1,381	Kshs 702 994
Co Pr Tr Ho	ommunication, supplies and services inting, advertising and information supplies & services aining expenses	Kshs 454 1,176 1,381 718	Kshs 702 994 2,048 0
Co Pr Tr Ho Ins	ommunication, supplies and services inting, advertising and information supplies & services aining expenses spitality supplies and services	Kshs 454 1,176 1,381 718	Kshs 702 994 2,048 0 519
Co Pr Tr Ho Ins	ommunication, supplies and services inting, advertising and information supplies & services aining expenses spitality supplies and services urance costs	Kshs 454 1,176 1,381 718 902 -	Kshs 702 994 2,048 0 519 0

Reports and Financial Statements For the year ended 30 th June, 2007 (Kshs'000')		
Routine maintenance – vehicles and other transport eq	uipment 1,080	61
Routine maintenance – other assets	1,564	2,96
Surrender of mprest	6	
Total	<u>13,160</u>	11,94
4 ACQUISITION OF ASSETS		
Non-Financial Assets	2006-2007	2005-200
	Kshs	Ksh
Acquisition of office furniture	1,576	1,93
Acquisition of Computer software	-	
Acquisition of office equipment		14
Acquisition of a Printer	-	
Acquisition of Medical Equipment	1,134	1,46
Acquisition of Motor Vehicles-Donations	-	6,00
Acquisition of VHF Radio Call System-Donation	-	12
Total	2,710	9,68
5 OTHER EXPENSES		
5 OTHER EXPENSES	2006-2007	2005-2006
5 OTHER EXPENSES	2006-2007 Kshs	
5 OTHER EXPENSES Board allowances		Ksh
	Kshs	Kshs 83
Board allowances Commissioner of Taxes Casual labor	Kshs 1,202	Kshs 83 82
Board allowances Commissioner of Taxes	Kshs 1,202	Kshs 83 82 3
Board allowances Commissioner of Taxes Casual labor Purchase of Uniform & clothing Bank charges	Kshs 1,202	Kshs 83 82 3 0.1
Board allowances Commissioner of Taxes Casual labor Purchase of Uniform & clothing	Kshs 1,202 879	Kshs 83 82 3 0.1 8
Board allowances Commissioner of Taxes Casual labor Purchase of Uniform & clothing Bank charges	Kshs 1,202 879	Kshs 83 82 3 0.1 8 36
Board allowances Commissioner of Taxes Casual labor Purchase of Uniform & clothing Bank charges	Kshs 1,202 879 - - 77 -	Kshs 83 82 3 0.1 8 36
Board allowances Commissioner of Taxes Casual labor Purchase of Uniform & clothing Bank charges Contracted professional services 6A Bank Accounts	Kshs 1,202 879 - - 77 - 2,158	2005-2006 Kshs 83 82 3 0.1 8 36 2,14 05-2006
Board allowances Commissioner of Taxes Casual labor Purchase of Uniform & clothing Bank charges Contracted professional services	Kshs 1,202 879 - - 77 - 2,158	Kshs 83 82 3 0.1 8 36

Total

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14

6,846

8,354

NOTES TO THE FINANCIAL STATEMENTS (Continued)

6B OUTSTANDING IMPRESTS

Name of Officer or Institution	Amount Taken	Amount Surrendered	Balance
	Kshs	Kshs	Kshs
G.M Gachuhi chq no.440	276,880	277,261	(381)
G.M Gachuhi chq no.521	102,188	100,728	1,460
G.M Gachuhi chq no. 532	175,712	188,637	(12,925)
G.M Gachuhi chq no. 537	245,697	246,101	(404)
G.M Gachuhi chq no. 600	330,881	366,381	(35,500)
Total			(47,750)=(48)

*The figures in the above table were not rounded off to the nearest thousand, but the final figure (47,750) is rounded off to (48).

7 BALANCE BROUGHT FORWARD

FUND BALANCE BROUGHT FORWARD

	2006-2007	2005-2006
	Kshs	Kshs
Fund balance b/fwd.	8,360	10,938
Surplus/Deficit for the year	(1,466)	(2,578)
NET FINANCIAL POSITION	6,894	8,360

EXPLANATION:

7

The unpresented cheques are cheques that have been issued for the year's transactions but not yet cleared by the bank.

8 CONTIGENT LIABILITIES

There was no contingent liability as at 30 June 2007.

9 EVENTS AFTER THE REPORTING PERIOD

There are no material events after the reporting date.

10 PROGRESS ON FOLLOW UP OF AUDITOR RECOMMENDATIONS

The following is the summary of issues raised by the external auditor, and management comments that were provided to the auditor. We have nominated focal persons to resolve the various issues as shown below with the associated time frame within which we expect the issues to be resolved.

Reference No. on the external audit Report	Issue / Observations from Auditor	Management comments	Focal Point person to resolve the issue (Name and designation)	Status: (Resolved / Not Resolved)	Timeframe: (Put a date when you expect the issue to be resolved)

Guidance Notes:

- (i) Use the same reference numbers as contained in the external audit report;
- (ii) Obtain the "Issue/Observation" and "management comments", required above, from final external audit report that is signed by Management;
- (iii) Before approving the report, discuss the timeframe with the appointed Focal Point persons within your entity responsible for implementation of each issue;
- (iv) Indicate the status of "Resolved" or "Not Resolved" by the date of submitting this report to National Treasury

Pairobi Health Managemen Board P.O. BOX 48651-00100, GPO, Tel: 2710260 / 1 Lady Northey Home State House Avenue Nairobi.